



INTERIM FINANCIAL RESULTS BRIEFING

November 13th 2009

THK CO., LTD.
President & CEO
AKIHIRO TERAMACHI

This presentation material contains forward looking statements that reflect the Company's business plans, performance projections, and strategic forecasts. Such statements are based on information currently available to the Company. However, changes in the operating environment may cause actual results and achievements to differ from those anticipated in this corporate presentation material. Also, please let you know that this presentation material includes reference information that are not exactly accounts indication matters.

1. Financial Results

1st Half of Fiscal Year ending March 2010

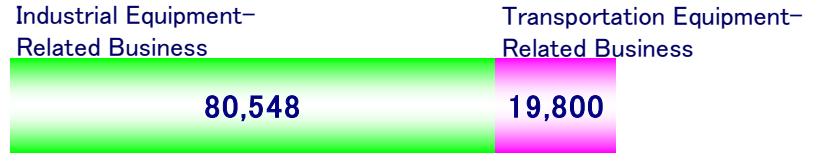
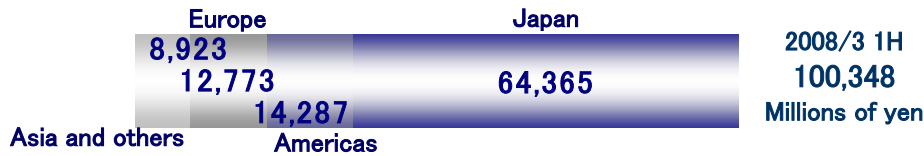
Net sales decreased by 55.2 %, compared to the same period in the previous year, to ¥ 47.4 billion.

- **In Japan, although electronics-related demand showed the recovery in the latter part of period, net sales declined because the sales decline in the beginning of period was large.**
- **On abroad, demand showed the recovery mainly in Asia, namely, China and Taiwan; however, net sales declined because the sales decline in the beginning of period was large.**

Operating loss was ¥ 9.4 billion.

- **Decrease of products volume affected by sales decline worked in minus.**
- **Fixed cost decreased as the result of sorts of cost control.**
- **Net sales was ¥ 0.6 billion less than our original forecast ¥ 48 billion because of the delay in demand recovery. Operating loss was ¥ 0.6 billion smaller than our original forecast ¥ 10 billion as the result of cost control.**

Trend in Net Sales



Asia and others (Down 47.4%)

- South Korea Down 43.3%
- Taiwan Down 78.8%
- China (Industrial Equipment) Down 40.6%

Europe (Down 53.6%)

- Machine tools Down 59.6%
- General machinery Down 59.3%
- Electronics Down 65.4%

Americas (Down 49.3%)

- Machine tools Down 70.6%
- General machinery Down 45.2%
- Electronics Down 49.3%

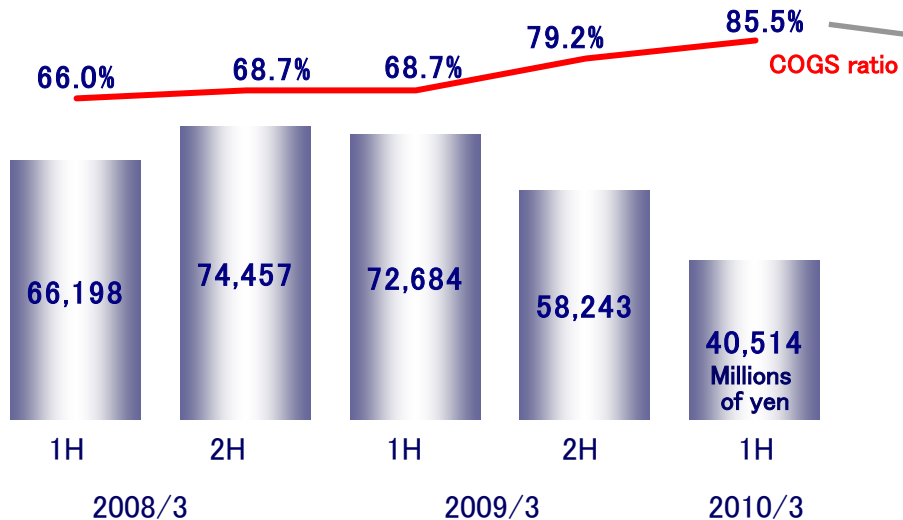
Japan (Down Δ 58.0%)

- Machine tools Down 79.0%
- General machinery Down 69.8%
- Electronics Down 66.9%

Exchange rate	2008/3		2009/3		2010/3
	1H	2H	1H	2H	1H
1US\$	120.16	115.53	104.92	102.00	95.48
1EUR	159.61	162.87	160.54	144.34	127.21

Trends in Sales-Cost Ratio and SG&A

COGS

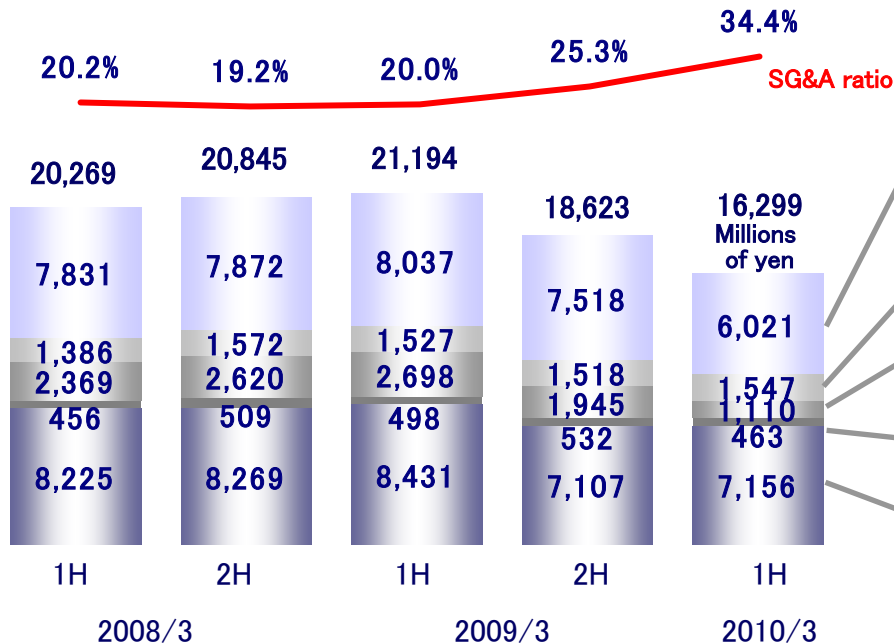


Sales-cost ratio increased by 16.8points Y/Y

- THK unconsolidated: Up 13.2 points Y/Y
 - Sales decline
 - Decrease in fixed cost

- Consolidated Subsidiaries
 - Sales decline
 - Decrease in fixed cost

SG&A



Other
(Down 2,016 million, or 25.1% y/y)

- Depreciation of goodwill
- Reduction of travel expenses and advertisement cost

R&D
(Up ¥20 million, or 1.4% y/y)

Sales & Distribution Costs
(Down ¥ 1,587 million, or 58.8% y/y)

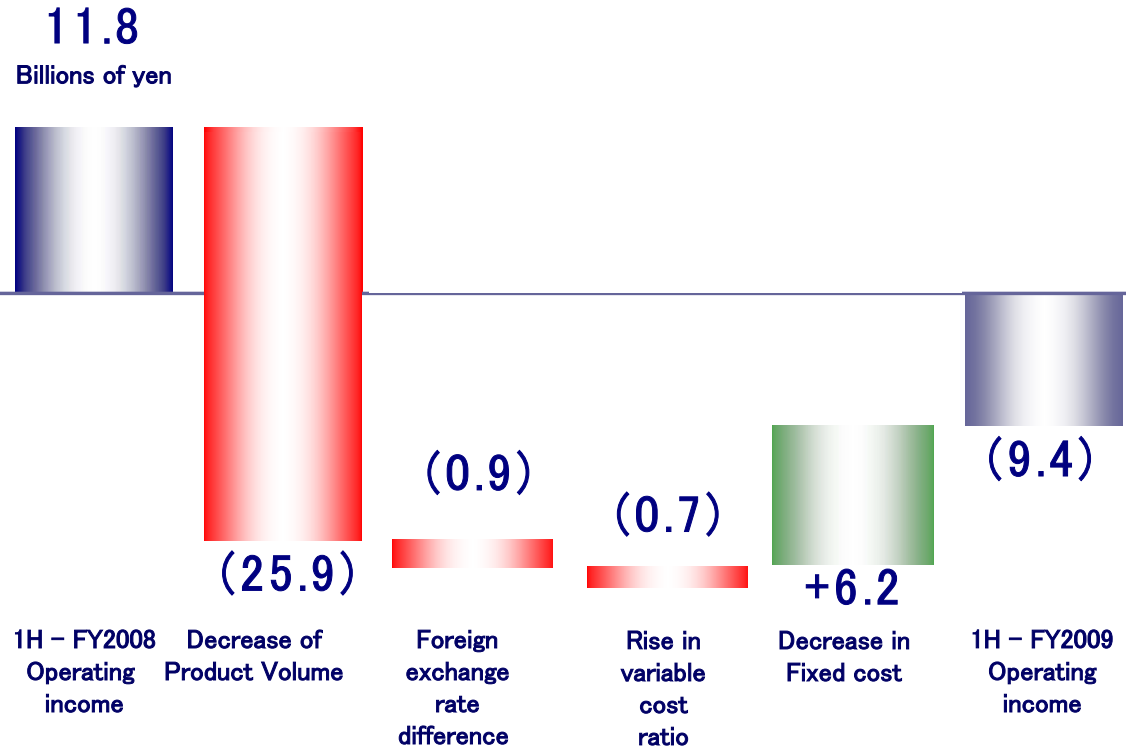
- Decrease in distribution cost by sales decline

Depreciation and Amortization
(Down ¥ 35 million, or 7.1% y/y)

Personnel Costs
(Down ¥ 1,275 million, or 15.1% y/y)

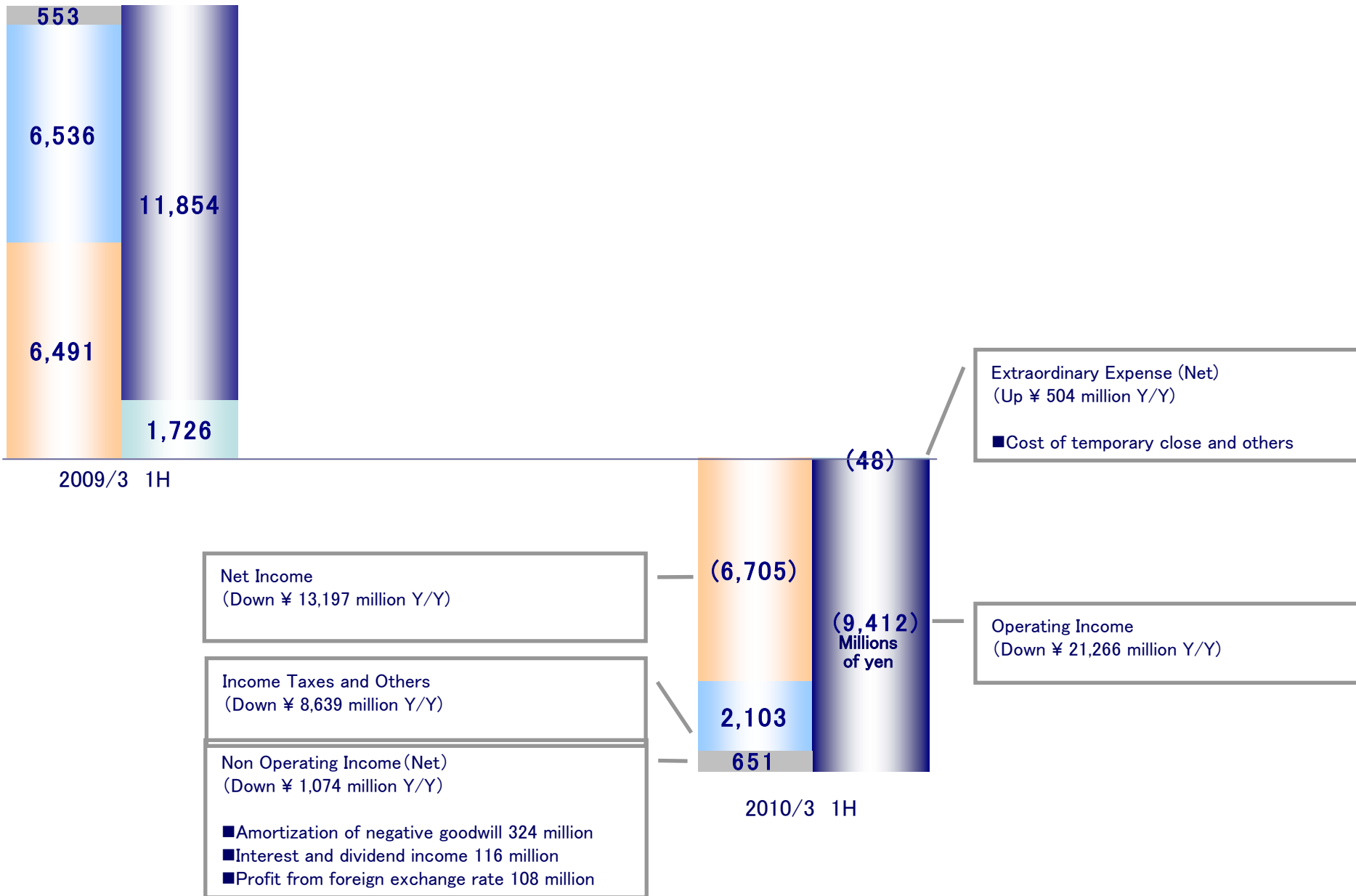
- Reduction of director salaries, review the hours of operation and other costs

Operating Income - Cause of Change -

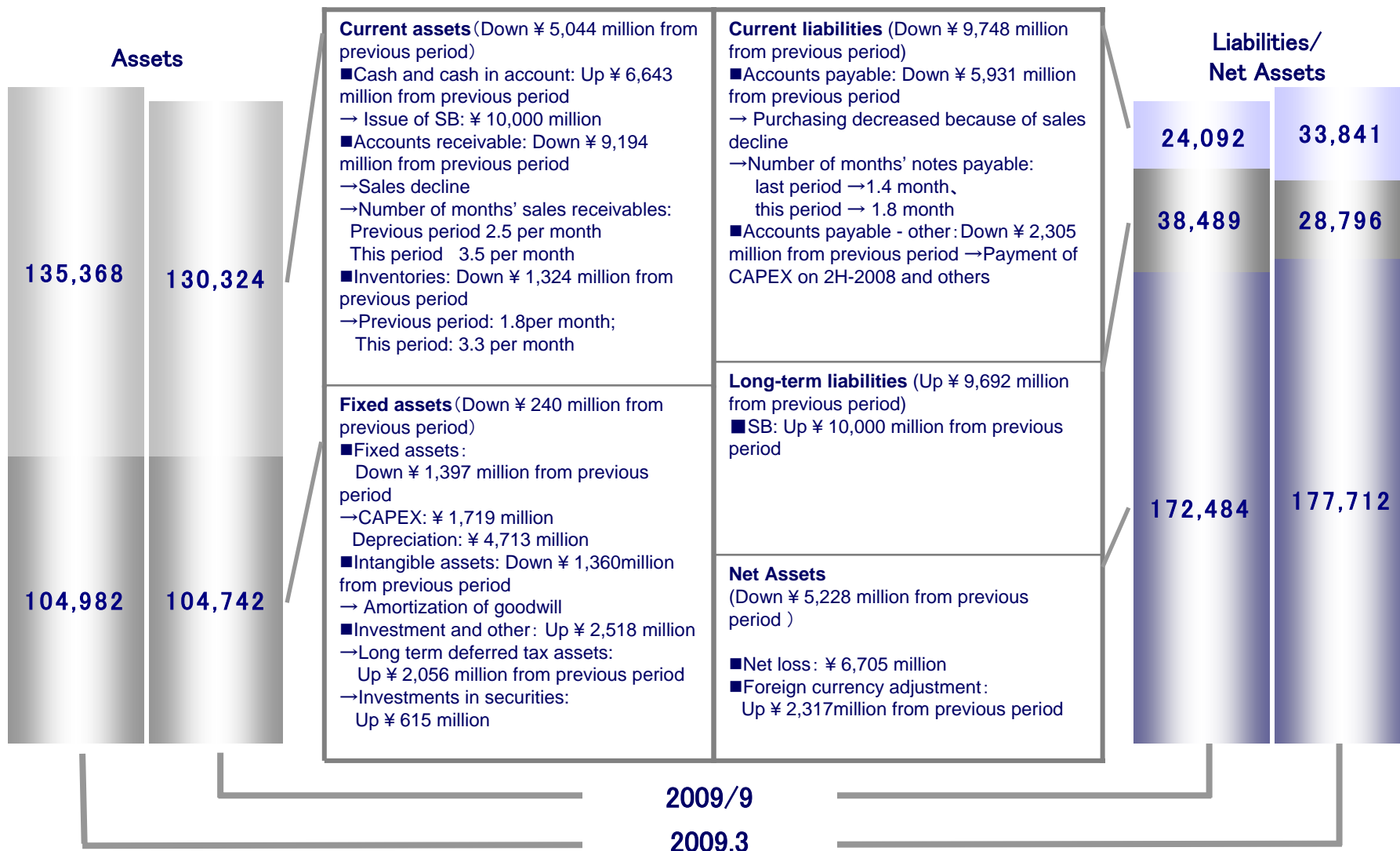


Operating income by geographical segment	Operating income by business segment
Japan Δ 4,642 million (Down \yen 17,616 million from previous period)	Transportation Equipment-Related Business Δ 2,694 million (Down \yen 1,289 million from previous period)
Americas Δ 299 million (Down \yen 1,211 million from previous period)	
Europe Δ 701 million (Down \yen 1,665 million from previous period)	Industrial Equipment-Related Business Δ 3,775 million (Down \yen 20,859 million from previous period)
Asia and Others Δ 863 million (Down \yen 1,432 million from previous period)	
Deletion or Company Total Δ 2,905 million (Up \yen 659 million from Previous period)	Deletion or Company Total Δ 2,942 million (Up \yen 882 million from previous period)

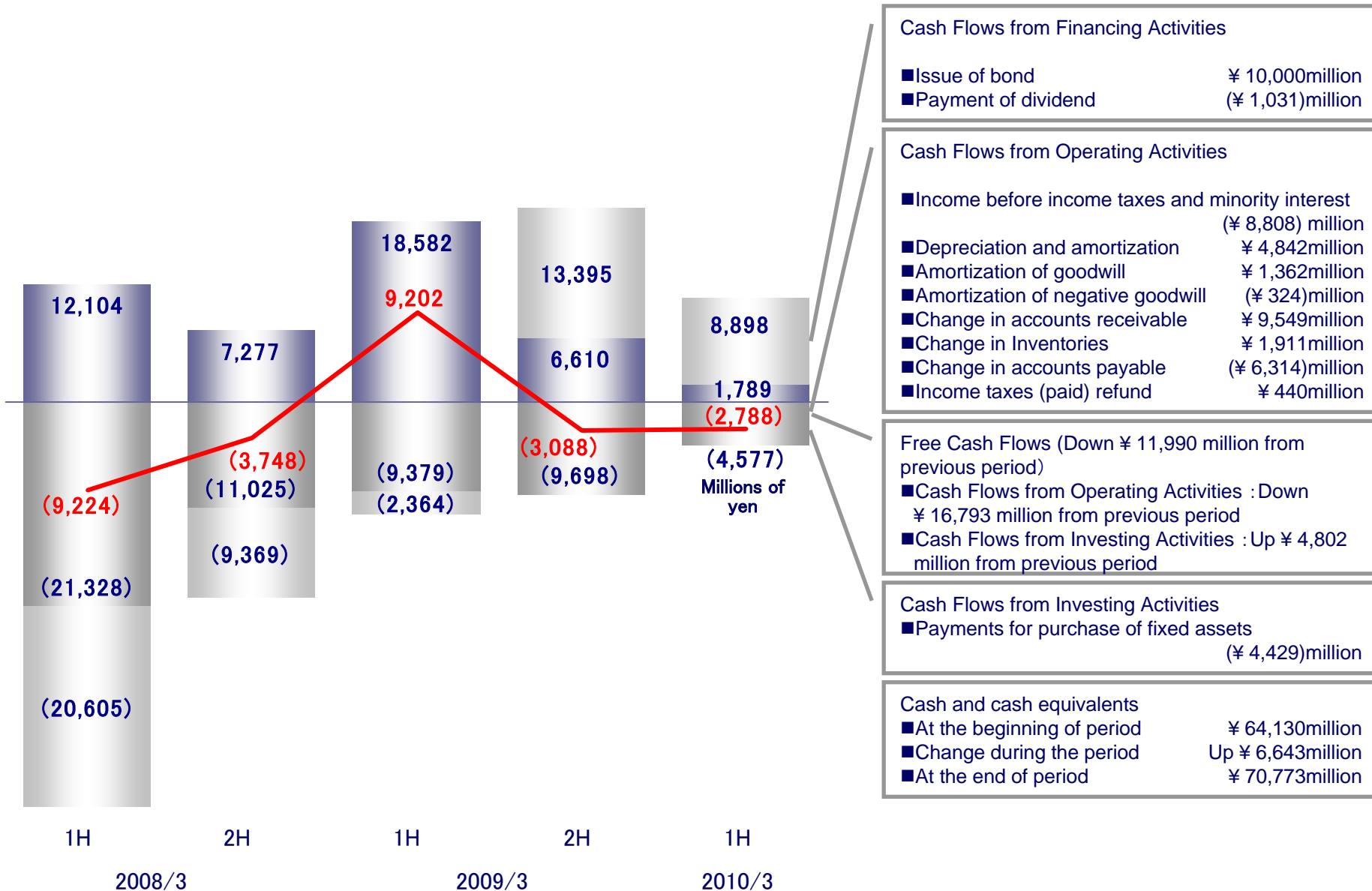
Trends in Net Income



Trends in Assets, Liabilities and Net Assets



Cash Flow Trend

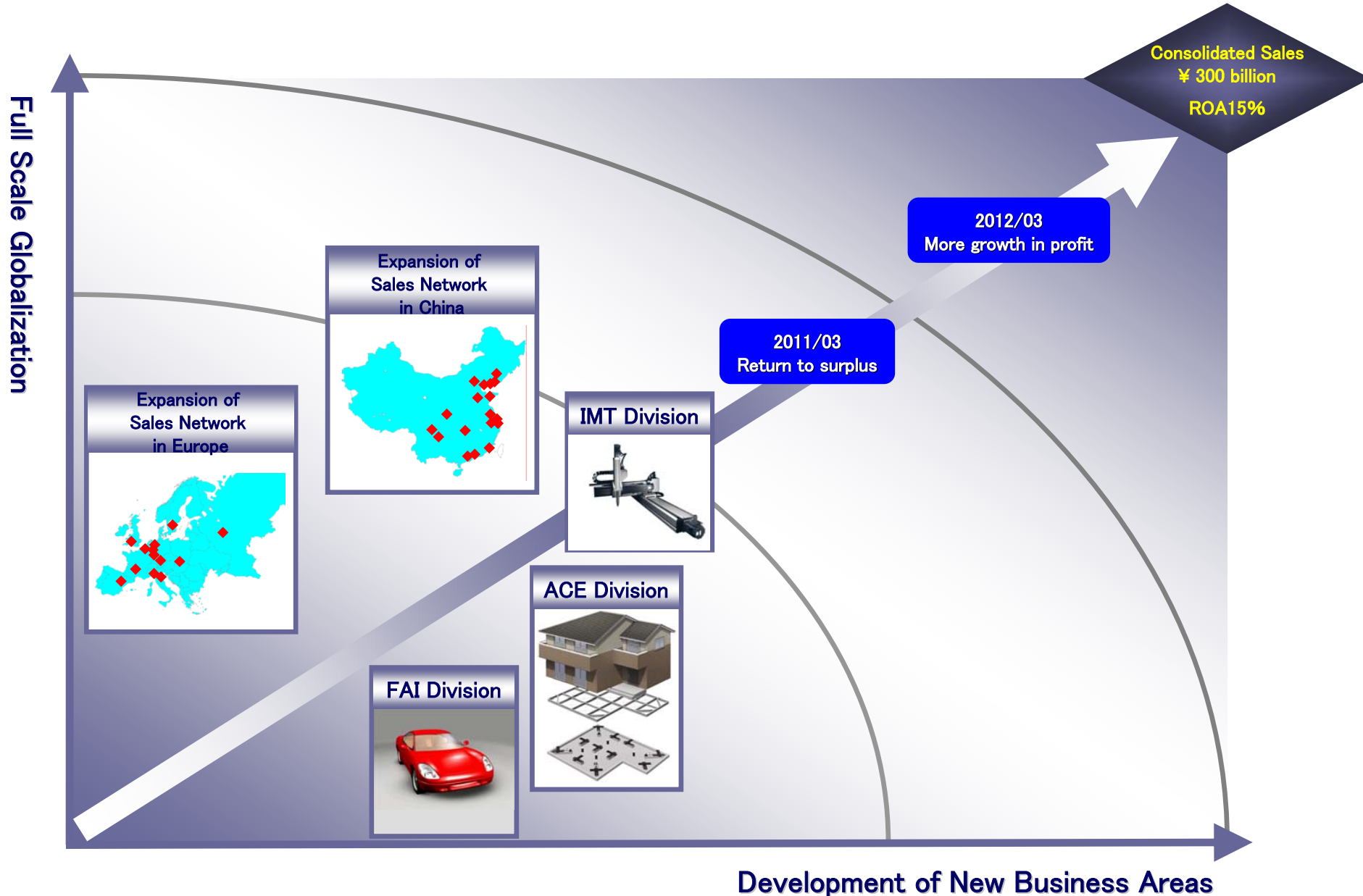


2. Management Strategy Forward

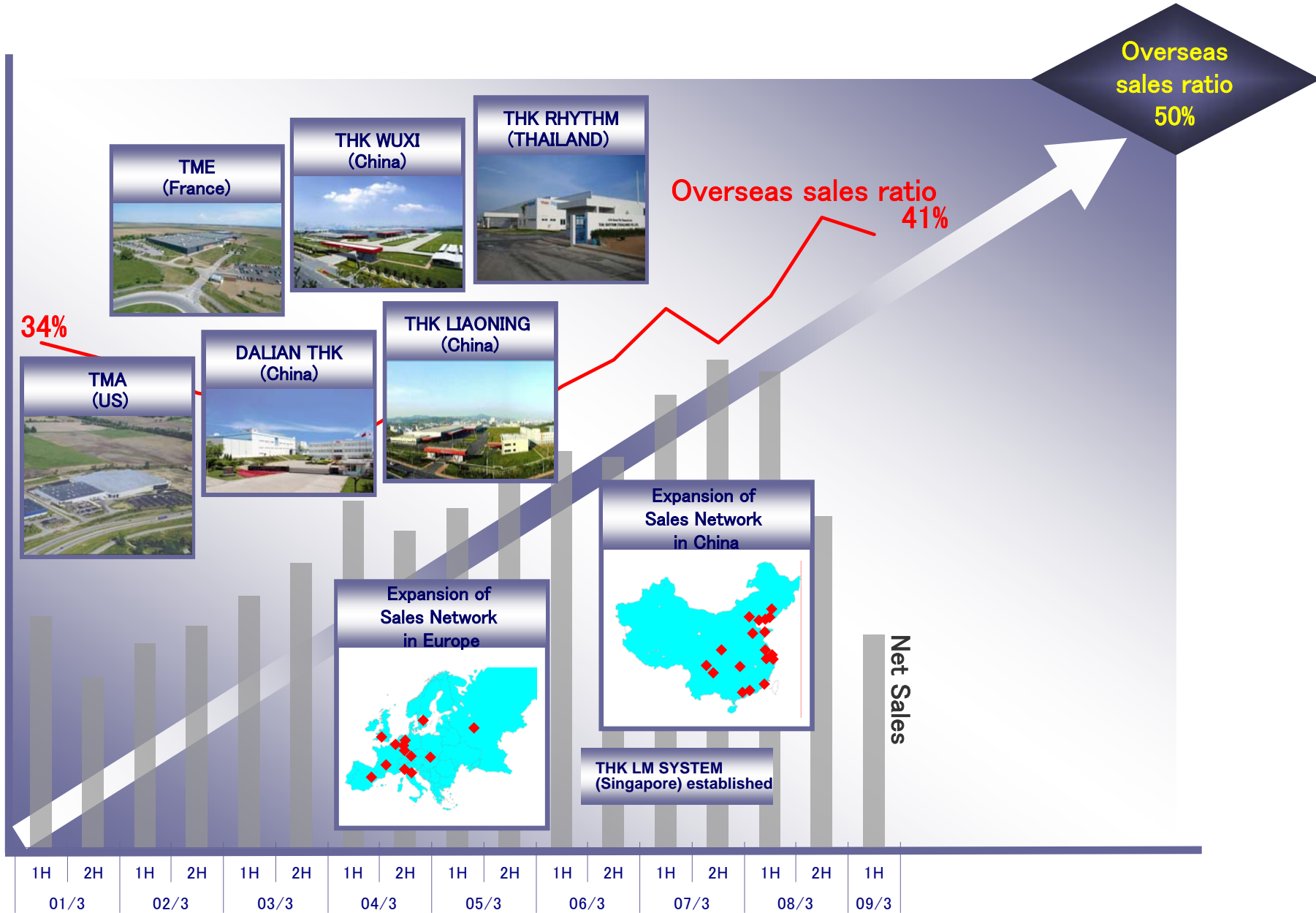
Current Management Environment



Continuous Medium-term Management Plan



Step of Globalization



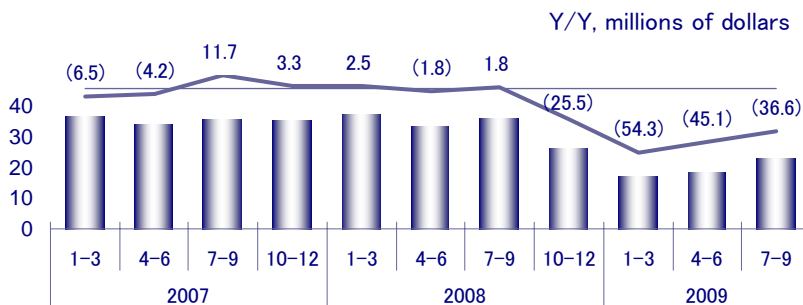
Important Topics of Action

	Purchase	Production	Distribution	Sales	Service, others
Strengthen cost control					
Promote Management Base Enhancement Project					
Japan	Promote global purchase Review balance of domestic production and subcontract	Improve productivity by time and labor force	Realize the best efficiency of distribution	Expanding sales on new business areas Strengthen sales through agencies	Establishment of IMT division (strengthen unit products) Financial Management of THK group Promote CSR
Americas	Promote purchase from local suppliers	Broaden the range of products manufactured locally Improve productivity by time and labor force	Unification of operations	Expanding sales on new business areas Expand sales unit products	
Europe	Promote purchase from local suppliers	Broaden the range of products manufactured locally Improve productivity by time and labor force	Utilize TME distribution center	Expanding sales on new business areas	
Asia and others	Promote purchase from local suppliers	Broaden the range of products manufactured locally Operate the plant in Vietnam		Expand sales network in China Expand sales network in ASEAN region	Promote processing operation to local users
Research & Development					
Highly training engineers and organizational rearrangement of development department					
Strengthen quality assurance system worldwide					

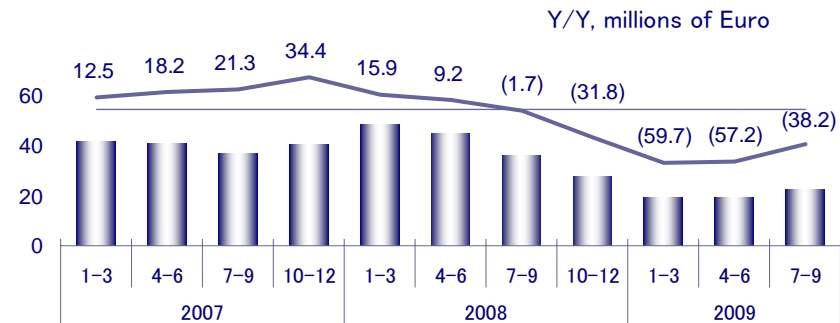
3. Fiscal Year Ending March 2010 Financial Forecast

Orders Received by Region

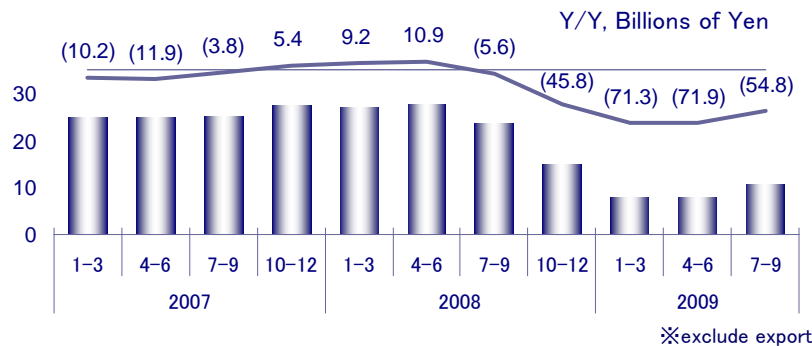
THK Holdings of America, L.L.C.



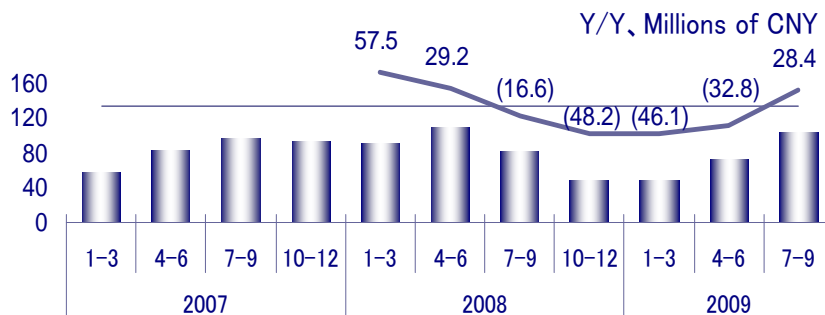
THK Europe B.V.



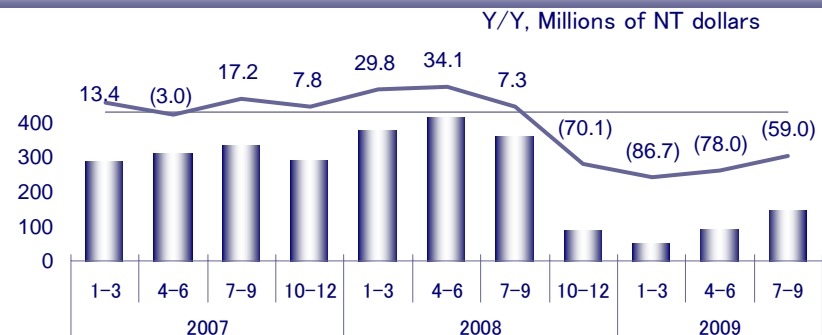
THK (Domestic)



THK (CHINA) CO., LTD.



THK TAIWAN CO., LTD.



Financial Forecast (Consolidated)

	2010.3 FY		2010.3 1H	2009.3 FY
	(Revised Forecast)	(May Forecast)	(Result)	(Result)
Net Sales	110,000	110,000	47,402	179,269
Y/Y	$\Delta 38.6\%$	$\Delta 38.6\%$	$\Delta 55.2\%$	$\Delta 14.1\%$
Operating Income	$\Delta 14,300$	$\Delta 15,000$	$\Delta 9,412$	8,523
Y/Y	-	-	-	$\Delta 68.4\%$
Ordinary Income	$\Delta 13,400$	$\Delta 14,300$	$\Delta 8,760$	8,329
Y/Y	-	-	-	$\Delta 69.2\%$
Net Income	$\Delta 11,300$	$\Delta 11,500$	$\Delta 6,705$	1,204
Y/Y	-	-	-	$\Delta 93.4\%$

Financial Forecast (Non-consolidated)

	2010.3 FY		2010.3 1H	2009.3 FY
	(Revised Forecast)	(May Forecast)	(Result)	(Result)
Net Sales	64,000	60,000	26,155	112,519
Y/Y	$\Delta 43.1\%$	$\Delta 46.7\%$	$\Delta 63.7\%$	$\Delta 20.4\%$
Operating Income	$\Delta 6,000$	$\Delta 7,200$	$\Delta 4,542$	8,142
Y/Y	-	-	-	$\Delta 62.9\%$
Ordinary Income	$\Delta 5,700$	$\Delta 7,200$	$\Delta 4,423$	7,447
Y/Y	-	-	-	$\Delta 70.2\%$
Net Income	$\Delta 3,400$	$\Delta 4,500$	$\Delta 2,657$	3,261
Y/Y	-	-	-	$\Delta 82.7\%$

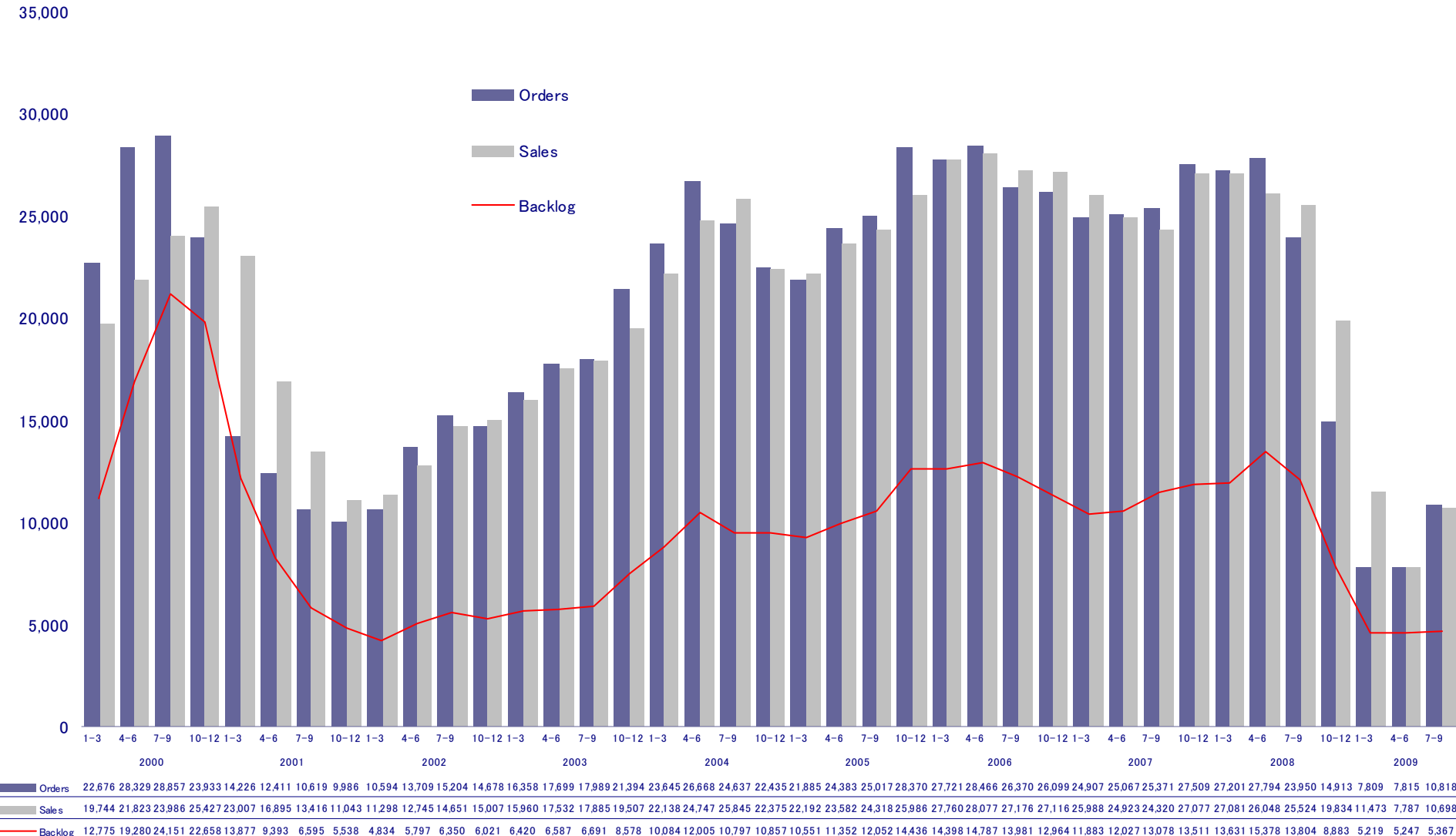


Website <http://www.thk.com>

Support Statement –Trends in orders, sales and backlog (domestic·unconsolidated) –



(¥ 1million)



(Millions of yen)

