(Excerpt translation)



Consolidated Financial Statement for Fiscal 2000

May 21,2001

Company name : **THK CO., LTD. (Listed on TSE)** Code number : 6481 Head Office : 3-11-6,Nishi-Gotanda, Shinagawa-ku, Tokyo Contact : Shigeru Wako, Director/General Manager, Corporate Strategy Department Tel : 81-3-5434-0300 Date of board meeting for consolidated financial settlement : May 21, 2001 Adoption of USGAAP : Not applicable

. Financial performance in the year ended March 31, 2001

(1) Operation results

Note: Any fractional sum less than a million yen is discarded.

(Unit : mil¥,¥,%)

| | Year ended March 31, 2001 | Year ended March 31, 2000 |
|---------------------------------|------------------------------|------------------------------|
| Net sales | 140,287 (35.0) | 103,954 |
| Operating Income | 25,694 (79.2) | 14,342 |
| Ordinary Income | 26,813 (100.4) | 13,383 |
| Net Income | 14,316 (135.5) | 6,078 |
| Net Income per share | 120.20 | 52.31 |
| Diluted net income per share | 115.44 | 49.99 |
| Return on equity | 15.0 | 7.3 |
| Ordinary income to total assets | 13.6 | 6.9 |
| Ordinary income to net sales | 19.1 | 12.9 |

Note:

1. Gain on application of the equity method

March 31, 2001 ; 329 million yen March 31, 2000 ; 155 million yen

- 2. Average number of shares during the period ended (consolidated)
- March 31, 2001 ; 119,104,263 shares March 31, 2000 ; 116,201,357 shares
- 3. Change in accounting policy: applicable

4. Figures in parenthesis (Net sales, Operating Income, Ordinary Income and Net Income) are the percentage changes from the previous period.

(2) Consolidated Financial Position

(Unit : mil¥,%,¥)

| | As of March 31, 2001 | As of March 31, 2000 |
|--------------------------------------|----------------------|-------------------------|
| Total assets | 198,129 | 195,750 |
| Total shareholders' equity | 102,611 | 88,061 |
| Equity ratio | 51.8 | 45.0 |
| Total shareholders' equity per share | 859.82 | 746.67 |

Note: Number of shares of common stock at the period ended:

March 31, 2001: 119,340,496 shares

March 31, 2000: 117,939,141 shares

(3) Consolidated Statements of Cash Flows

(Unit : mil¥)

| | As of March 31, 2001 | As of March 31, 2000 |
|--------------------------------------|-------------------------|-------------------------|
| Cash Flows from operating activities | 23,003 | 20,368 |
| Cash Flows from investing activities | 7,321 | 9,022 |
| Cash Flows from financing activities | 23,384 | 14,891 |
| Cash and cash equivalents | 52,047 | 58,866 |

(4) Scope of consolidation and application of equity method

The number of consolidated subsidiaries : 13

The number of unconsolidated companies to which the equity method is applied : 0

The number of affiliates to which the equity method is applied : 1

(5) Change in scope of consolidation and application of equity method The number of consolidated subsidiaries (new) : 1 .Forecast of financial performance for the six months to September 30, 2001 and the year ended March 31, 2002

(Unit : mil¥)

| | For the six months to | For the year ended |
|-----------------|-----------------------|--------------------|
| | September 30, 2001 | March 31, 2002 |
| Net sales | 55,000 | 115,000 |
| Ordinary Income | 5,800 | 11,600 |
| Net Income | 3,400 | 6,800 |

Reference: Forecast net income per share (for the year): ¥56.98

*CAUTION FORECAST- STATEMENTS

Note: This document contains forecast statements based on assumptions and beliefs of the Company's management in light of information currently available to it. Such statements involve uncertainties and have risks of volatility that would result from the Company's operations in the future and changes in domestic and international environments. Therefore, the Company cannot assure accuracy of such statements and wishes to caution readers that actual operational and financial results may differ from such statements.

| Consolidated | Balance | Sheets |
|---------------------|----------------|--------|
| | | |

| For the y | vears | ended | March | 31. | 2001 | and | 2000 |
|-----------|-------|-------|-------|-----|------|-----|------|
| | | | | | | | |

| For the years ended March 31, 2001 and 2000 | | | | |
|---|--------------------|-------|--------------------|---------|
| | As of Marcl | | As of March | 31,2000 |
| | Millions of yen | (%) | Millions of yen | (%) |
| Assets | | | | |
| Current assets: | | | | |
| Cash on hand and in banks | 40,760 | | 47,297 | |
| Notes receivable and accounts receivable-trade | 46,505 | | 36,251 | |
| Marketable securities | 8,287 | | 9,117 | |
| Inventories | 29,958 | | 34,829 | |
| Short-term loans | 4,679 | | 6,929 | |
| Deferred tax assets | 3,007 | | 2,035 | |
| Others | 1,337 | | 886 | |
| Less: Allowance for doubtful receivables | 387 | | 280 | |
| Total current assets | 134,148 | 67.7 | 137,068 | 70.0 |
| Fixed assets: | | | | |
| Tangible fixed assets: | 43,662 | 22.0 | 36,218 | 18.5 |
| Buildings and structures | 12,154 | | 9,447 | |
| Machinery, equipment and vehicles | 14,820 | | 14,621 | |
| Land | 10,090 | | 9,815 | |
| Construction in progress | 5,328 | | 1,049 | |
| Others | 1,267 | | 1.284 | |
| Intangible fixed assets: | 3,159 | 1.6 | 3,946 | 2.0 |
| Investments and others: | 17,119 | 8.7 | 15,794 | 8.1 |
| Investment in securities | 10,938 | | 10,265 | |
| Deferred tax assets | 1,481 | | 450 | |
| Others | 5,472 | | 5,237 | |
| Less: Allowance for doubtful receivables | 773 | | 159 | |
| Total fixed assets | 63,941 | 32.3 | 55,959 | 28.6 |
| Bond discount | 39 | | 153 | |
| Total deferred assets | 39 | 0.0 | 153 | 0.1 |
| Adjustment result from foreign-currency statement translation | - | - | 2,569 | 1.3 |
| Total assets | 198,129 | 100.0 | 195,750 | 100.0 |

| For the years end | ed March 31, 20 | 01 and 2000 | I | |
|---|-----------------|-----------------|---------------|---------|
| | As of March | 31,2001 | As of March 3 | 31,2000 |
| | Millions of | Millions of (%) | | (%) |
| | yen | (70) | yen | (70) |
| Liabilities | | | | |
| Current liabilities: | | | | |
| Notes payable and | 27,060 | | 23,897 | |
| accounts payable-trade | 27,000 | | 25,677 | |
| Short-term debt | 7,615 | | 12,640 | |
| Current portion of long-term debt | 5,913 | | 5,371 | |
| Current portion of bonds | - | | 9,770 | |
| Corporate income taxes payable | 0 024 | | 2 0 2 2 | |
| and others | 8,834 | | 3,933 | |
| Accrued Bonus | 1,341 | | 1,229 | |
| Other | 8,554 | | 6,863 | |
| Total current liabilities | 59,321 | 29.9 | 63,706 | 32.5 |
| Non-current liabilities: | | | | |
| Bonds | 11,424 | | 16,378 | |
| Convertible bonds | 13,966 | | 14,033 | |
| Long-term debt | 7,314 | | 12,130 | |
| Reserve for retirement allowance | - | | 1,219 | |
| Allowance for retirement and severance | | | | |
| benefits | 1,333 | | - | |
| Allowance for directors' retirement | | | | |
| benefits | 1,424 | | - | |
| Other | 429 | | 40 | |
| Total non-current liabilities | 35,893 | 18.1 | 43,801 | 22.4 |
| Total liabilities | 95,214 | 48.0 | 107,508 | 54.9 |
| Minority interest | | | | |
| Minority interest | 303 | 0.2 | 180 | 0.1 |
| Shareholders' equity: | | | | |
| Common stock | 23,075 | 11.6 | 21,733 | 11.1 |
| Additional paid-in capital | 30,931 | 15.6 | 29,220 | 14.9 |
| Consolidated surplus | 49,615 | 25.1 | 37,109 | 19.0 |
| Valuation adjustment for marketable | | | , | |
| securities | 267 | 0.1 | - | - |
| Adjustment result from foreign-currency | 1,278 | 0.6 | | |
| statement translation | 1,270 | 0.0 | - | - |
| Treasury stock | 0 | 0.0 | 1 | 0.0 |
| Total shareholders' equity | 102,611 | 51.8 | 88,061 | 45.0 |
| Total liabilities, minority interests and | 198,129 | 100.0 | 195,750 | 100.0 |
| shareholders' equity | 198,129 | 100.0 | 193,730 | 100.0 |

Consolidated Balance Sheets

Consolidated Statements of Income

| | As of March 31,2 | 2001 | As of March 31, | 2000 |
|---|------------------|-------|-----------------|-------|
| | Millions of yen | (%) | Millions of yen | (%) |
| Net sales | 140,287 | 100.0 | 103,954 | 100.0 |
| Cost of sales | 91.447 | 65.2 | 69,816 | 67.2 |
| Gross profit | 48,839 | 34.8 | 34,137 | 32.8 |
| Sales, general and administrative | 23,144 | 16.5 | 19,795 | 19.0 |
| expenses | 23,144 | 10.5 | 19,795 | 19.0 |
| Operating income | 25,694 | 18.3 | 14,342 | 13.8 |
| Non-operating income: | 3,175 | 2.3 | 1,966 | 1.9 |
| Interest income and dividend income | 550 | | 461 | |
| Foreign-exchange gain | 1,740 | | 823 | |
| Investment gain on equity method | 329 | | 155 | |
| Other non-operating income | 554 | | 526 | |
| Non-operating expenses: | 2,056 | 1.5 | 2,925 | 2.8 |
| Interest expenses | 1,139 | | 2,057 | |
| Other non-operating expenses | 916 | | 868 | |
| Ordinary income | 26,813 | 19.1 | 13,383 | 12.9 |
| Special income | 159 | 0.1 | 719 | 0.7 |
| Gain on sales of property | 144 | | 1 | |
| and equipment | | | | |
| Other | 15 | | 718 | |
| Special loss | 2,643 | 1.9 | 2,689 | 2.6 |
| Loss on sales/disposal of property | 615 | | 900 | |
| and equipment | 010 | | | |
| Loss on disposal of inventories | - | | 1,289 | |
| Write-down of other marketable | 388 | | - | |
| Securities | | | | |
| Put-in the allowance for directors' | 1,308 | | - | |
| retirement benefits in prior years | | | | |
| Other | 331 | | 499 | |
| Income before income taxes and other | 24,330 | 17.3 | 11,414 | 11.0 |
| Corporate income taxes, residence taxes | 11,750 | 8.4 | 4,832 | 4.6 |
| and business taxes | | | | |
| Adjustment of corporate income taxes | 1,861 | 1.3 | 464 | 0.5 |
| and other | | | | |
| Minority interest in income of | 124 | 0.1 | 39 | 0.0 |
| consolidated subsidiaries | 1101- | | | |
| Net income | 14,316 | 10.2 | 6,078 | 5.8 |

For the years ended March 31, 2001 and 2000

Consolidated Statements of Retained Earnings

For the years ended March 31, 2000 and 2001

(Millions of yen)

| | As of March 31, 2001 | As of March 31, 2000 |
|---|-------------------------|-------------------------|
| Consolidated retained earnings at beginning of year | 37,109 | 32,542 |
| Increase in consolidated retained earnings: | - | 226 |
| Increase due to adoption of tax-effect Accounting | - | 226 |
| Decrease in consolidated retained earnings | 1,810 | 1,737 |
| Cash dividends | 1,780 | 1,737 |
| Bonuses to directors | 30 | - |
| Net income | 14,316 | 6,078 |
| Balance of consolidated retained earnings at year end | 49,615 | 37,109 |

Consolidated Statements of Cash Flows

For the years ended March 31, 2000 and 2001

| For the years ended March 31, 20 | 000 and 2001 | (Millions of yen) |
|---|----------------|-------------------|
| | The year ended | The year ended |
| | March 31, 2001 | March 31, 2000 |
| .Cash Flows from operating activities | | |
| Income before income tax and minority interests | 24,330 | 11,414 |
| | | |
| Depreciation and amortization | 5,812 | 6,256 |
| Loss on sales or disposal of property and equipment | 471 | 898 |
| Interest expenses | 1,139 | 2,057 |
| (Increase)/Decrease in accounts and trade receivables | 9,831 | 9,824 |
| (Increase)/Decrease in inventories | 5,556 | 3,291 |
| Increase in accounts and notes payable | 1,649 | 10,359 |
| Other | 1,489 | 876 |
| Subtotal | 30,618 | 23,576 |
| Interest income and dividend income received | 586 | 813 |
| Interest expenses paid | 1,260 | 2,172 |
| Income taxes paid | 6,940 | 1,849 |
| Net cash provided by operating activities | 23,003 | 20,368 |
| .Cash Flows from investing activities | | |
| Payments for purchases of property, plants and equipment | 11,076 | 4,857 |
| Payments for purchases of short-term investments in | 1 5 4 9 | 0.603 |
| securities | 1,548 | 9,693 |
| Proceeds from sales of short-term investments in securities | 4,286 | 17,860 |
| Proceeds from sales of long-term investments in securities | 131 | 1,551 |
| Increase /(Decrease) of short-term loans receivable | 536 | 4,639 |
| Others | 347 | 478 |
| Net cash provided by investing activities | 7,321 | 9,022 |
| .Cash Flows from financing activities | | |
| Increase/(Decrease) in short-term bank loans | 5,178 | 8,184 |
| Borrowings of long-term debt | 900 | 3,219 |
| Repayments of long-term debt | 5,172 | 5,237 |
| Proceeds from issue of bonds | - | 2,938 |
| Expenditure from redemption of bonds | 14,855 | 10,000 |
| Proceeds from issuance of stocks | 2,704 | 4,080 |
| Cash dividends | 1,783 | 1,708 |
| Other | 1 | 0 |
| Net cash provided by (used for) financing activities | 23,384 | 14,891 |
| .Effect of exchange-rate change on cash and | 884 | 885 |
| cash equivalents | | |
| Net increase in cash and cash equivalents | 6,818 | 13,613 |
| .Cash and cash equivalents at beginning of year | 58,866 | 45,252 |
| .Cash and cash equivalents at end of year | 52,047 | 58,866 |

Basis for Presenting Consolidated Financial Statements

1. Scope of Consolidation

(1) The consolidated accounts reflect the results of THK CO., LTD., and 13 consolidated subsidiaries, comprising the following:

Talk System Co., Ltd., Beldex Corporation, THK Yasuda Co., Ltd., THK Holdings of America, LL.C., THK America, Inc., THK Manufacturing of America, Inc., THK Europe B.V., THK G.m.b.H., THK Manufacturing of Europe S.A.S, PGM Ballscrews Ltd., PGM Ballscrews Ireland Ltd., THK International Finance (UK) Ltd., and THK TAIWAN Co., Ltd.

(2) Nine subsidiaries, including Nihon Slide Kogyo Co., Ltd., are not included in the consolidation.

(3) Reason for exclusion

The aforementioned nine subsidiaries were excluded from the scope of consolidation because the effect of their total assets, net sales, net income (loss) and retained earnings on consolidated results would not be material.

2. Application of the Equity Accounting Method

- (1) One affiliated company, Daito Seiki Co., Ltd., is accounted for by the equity method.
- (2) Nine non-consolidated subsidiaries, including Nihon Slide Kogyo Co., Ltd., and three affiliated companies, including Samick Industrial Co., Ltd., were not accounted for by the equity method.
- (3) Reason for exclusion

The nine non-consolidated subsidiaries and three affiliated companies were excluded from the equity method of accounting due to their immaterial effect on the consolidated results.

3. Fiscal year of consolidated subsidiaries

THK Holdings of America, L.L.C., THK America, Inc., THK Manufacturing of America, Inc., THK Europe B.V., THK G.m.b.H., THK Manufacturing of Europe S.A.S, THK International Finance (UK) Ltd., PGM Ballscrews Ltd., PGM Ballscrews Ireland Ltd. and THK Taiwan Co., Ltd. close their books of account for the period on December 31st. Necessary adjustments are made in order to consolidate financial statements for relevant transactions conducted during the period.

4. Summary of Significant Accounting Policies

- (1) Evaluation of significant assets
 - A) Marketable securities

Other marketable securities listed on stock exchanges are stated at fair market value as of the year-end balance-sheet date, with the sale price computed via the moving-average method. Other marketable securities not listed are stated at cost via the moving-average method. Derivatives are stated at fair market value. Money trusts for the purpose of trading are stated at fair market value.

| Company Name | Asset Evaluation Method | Evaluation Standard |
|------------------------------------|-------------------------|-------------------------|
| Parent company | Weighted average cost | Cost basis |
| Talk System Co., Ltd. | Weighted average cost | Cost basis |
| Beldex Corporation | Actual cost | Cost basis |
| THK Yasuda Co., Ltd. | Weighted average cost | Cost basis |
| THK America, Inc. | First-in first-out | Lower of cost or market |
| THK Manufacturing of America, Inc. | First-in first-out | Lower of cost or market |
| THK Europe B.V. | Moving average | Lower of cost or market |
| THK G.m.b.H. | Moving average | Lower of cost or market |
| PGM Ballscrews Ltd. | First-in first-out | Lower of cost or market |
| PGM Ballscrews Ireland Ltd. | First-in first-out | Lower of cost or market |
| THK TAIWAN Co., Ltd. | Moving average | Lower of cost or market |

B) Inventories

(2) Depreciation and amortization

Depreciation of plant and equipment is computed in principal by the declining-balance method, in accordance with the Corporate Tax Law of Japan. However, depreciation of and buildings (excluding building fixtures) acquired after April 1, 1998,

is computed using the straight-line method, in accordance with Corporate Tax Law standards.

The amortization of intangible assets is computed in principal via the straight-line method, in accordance with the Corporate Tax Law of Japan. However, software for internal use is amortized over its estimated useful life of five years on a straight-line basis.

(3) Deferred charges

Bond-issuance expenses are recognized in total when incurred.

Premiums to the book value of issued bonds are amortized via the straight-line method during the period until maturity.

(4) Leases

The operating-lease accounting method, except lease agreements that stipulate the transfer of ownership of leased property to the lessee, accounts for financial leases.

(5) Basis for recording significant allowances

a. Allowance for doubtful receivables:

To prepare against credit losses allowance for doubtful receivables is recorded. For bad loans, allowance for doubtful receivables is recorded based on financial evaluation of individual borrowers. For other loans, the allowance is calculated based on the historical loss ratios.

b. Accrued bonus:

To prepare for bonus payment to employees, amount allocable to the fiscal year under review of the estimated amount of future payments is provided.

c. Allowance for retirement and severance benefits:

To prepare for retirement and severance benefits to employees, future benefit obligations less fair value of pension assets at the fiscal year end are recorded as reserve for retirement and severance benefits. The difference arising from the change in accounting standards in total is accounted for as expenses and the actuarial differences are equally divided over a certain number of years (10 years) within the period of average remaining years of service of employees and accounted for as expenses.

d. Allowance for directors' retirement benefits:

To prepare for retirement benefits to directors, an estimated amount of required payment at the fiscal year end based on internal rules for directors is provided. (Change in accounting policy)

The Company used to record directors' retirement benefits as expenses at the time of payment. From the fiscal year under review, the Company changed the method to provide an estimated amount of required payments at the fiscal year end based on internal rules for directors.

With this change, allowance for the fiscal year under review of \$115 million was accounted for in selling, general and administrative expenses, and the allowances for previous years of \$1,308 million were accounted for as extraordinary expenses. With this change, operating income and ordinary income were \$115 million lower, respectively, and income before taxes was \$1,424 million lower, than what they would have been had this change not been made.

(6) Hedge Accounting

a. Method of hedge accounting:

Of interest swap transactions, those interest swap transactions that meet conditions for special treatment are treated accordingly.

b. Means of hedging and hedged items

Interest swaps: Fluctuating interest on borrowings.

c. Policy for hedge transactions:

Hedge transactions related to interest are entered basically for the purpose of avoiding risks of market fluctuations in interest.

d. Method of evaluating hedge effectiveness:

Evaluation of hedge effectiveness is omitted as .the hedge accounting applies only to those interest swap transactions that meet conditions for special treatment.

(7) Treatment of national and local consumption taxes

Tax-exclusion accounting method is applied.

5. Treatment of profit disposal item, etc.

Consolidated statement of retained earnings is based on the profit disposal of the consolidated company, which was fixed during the consolidated fiscal year.

6. Scope of Funds on Statements of Consolidated Cash Flows

Cash and cash equivalents include deposits that can be easily withdrawn and converted to cash and short-term investments with a maturity within three months of their acquisition that are not subject to significant price risk.

Additional information

[Accounting of retirement and severance benefits]

Accounting standards concerning retirement and severance benefits ("Written opinion regarding establishment of accounting standards concerning retirement and severance benefits" (Business Accounting Deliberation Council, dated June 16, 1998)) are applied starting from the fiscal year under review. Its effects on the Company's income and expenses are not significant. "Reserve for retirement allowance" is included in "Allowance for retirement and severance benefits."

[Accounting of financial instruments]

Accounting standards for financial instruments ("Written opinion regarding establishment of accounting standards concerning financial instruments" (Business Accounting Deliberation Council, dated January 22, 1999)) are applied starting from the fiscal year under review.

As a result, compared with what they would have been had no change been made, operating income was ¥438 million lower, ordinary income ¥568 million lower, and income before taxes ¥1,186 million lower.

The Company deliberated on the purposes of holding those marketable securities that it held at the beginning of the fiscal year under review and classified all of them as "Other marketable securities." Those maturing within one year and those included within the range of the capital in consolidated statement of cash flows in the fiscal year are recorded as marketable securities among current assets, and others are recorded as investment securities.

[Accounting standards concerning foreign-currency transactions]

Accounting standards concerning foreign-currency transactions ("Written opinion

regarding revision of accounting standards concerning foreign currency transactions." (Business Accounting Deliberation Council, dated October 22, 1999)) are applied starting from the fiscal year under review. There are no effects of this change on income and expenses.

<u>Notes</u>

[Consolidated Balance Sheets]

| | Year ended | Year ended |
|--|--------------------------|---------------------------|
| | March 31, 2001 | March 31, 2000 |
| Stocks of the non-consolidated subsidiaries and affiliates | ¥4,854 million | ¥4,495 million |
| Accumulated depreciation of property, plants and equipment | ¥57,512 million | ¥57,267 million |
| 3. Discounts on notes receivable | ¥2,581 million | ¥5,171 million |
| 4. Liabilities for guarantee | ¥410 million | ¥157 million |
| Guarantee engagement, etc. | ¥370 million | ¥830 million |
| 5. Contingent liabilities with respect to debt assumption contract of bonds | ¥5,114 million | ¥10,355 million |
| 6. Amount of treasury stocks | 72 Shares ¥ 0 million | 394 Shares ¥ 1 million |

[Consolidated Statements of Cash Flows]

1. The connection between cash and cash equivalents at the end of year and accounts of consolidated balance sheets

| | Year ended | Year ended | |
|--|------------------------------|------------------------------|--|
| | March 31, 2001 | March 31, 2000 | |
| | | | |
| Cash on hand and in banks | ¥ 40,760 million | ¥ 47,297 million | |
| Marketable securities | ¥ 8,287 million | ¥ 9,117 million | |
| Short-term loans | ¥ 4,679 million | ¥ 6,929 million | |
| Total | ¥ 53,727 million | ¥ 63,344 million | |
| Marketable securities, except MMF | ¥ 999 million | ¥ 3,748 million | |
| Short-term loans, except repurchase agreement | ¥ 680 million | ¥ 729 million | |
| Cash and cash equivalents | ¥ 52,047 million | ¥ 58,866 million | |
| 2. Significant non-capital transactions | Year ended March 31, 2001 | Year ended March 31, 2000 | |
| Conversion of convertible bonds Increase in common stock by conversion | ¥ 33 million | ¥ 299 million | |
| Increase in additional paid-in capital by conversion | ¥ 33 million | ¥ 299 million | |
| Decrease in of convertible bonds by conversion | ¥ 67 million | ¥ 599 million | |

[Lease Transactions]

- 1. Financial leases, except lease agreements that stipulate the transfer of ownership of leased property to the lessee
- (1) Acquisition costs, accumulated depreciation and net leased property at end of period

| | Year ended | Year ended |
|--------------------------|-------------------|----------------|
| | March 31, 2001 | March 31, 2000 |
| | Machinery and | Machinery and |
| | equipment equipme | |
| Acquisition costs | ¥68 million | ¥74 million |
| Accumulated depreciation | ¥36 million | ¥28 million |
| Net leased property | ¥32 million | ¥45 million |

| | Year ended | Year ended | |
|--------------------------|----------------|----------------|--|
| | March 31, 2001 | March 31, 2000 | |
| | Other | Other | |
| Acquisition costs | ¥3,064 million | ¥3,242 million | |
| Accumulated depreciation | ¥1,010 million | ¥1,637 million | |
| Net leased property | ¥2,053 million | ¥1,604 million | |

| | Year ended | Year ended |
|--------------------------|-----------------|-----------------|
| | March 31, 2001 | March 31, 2000 |
| | Total | Total |
| Acquisition costs | ¥ 3,132 million | ¥ 3,316 million |
| Accumulated depreciation | ¥ 1,046 million | ¥ 1,666 million |
| Net leased property | ¥ 2,086 million | ¥ 1,649 million |

Note: The amounts of acquisition costs and future minimum lease payments under finance leases include the portion of imputed interest expense.

(2) Future minimum lease payments under finance leases

| | Year ended | Year ended | |
|---------------------|-----------------|-----------------|--|
| | March 31, 2001 | March 31, 2000 | |
| Due within one year | ¥ 653 million | ¥ 485 million | |
| Due after one year | ¥ 1,433 million | ¥ 1,164 million | |
| Total | ¥ 2,086 million | ¥ 1,649 million | |

Note: The amounts of acquisition costs and future minimum lease payments under finance leases include the portion of imputed interest expense.

| $\langle \alpha \rangle$ | - | | 1 . | 1. 1 | |
|--------------------------|-------|------------|--------|---------|--------------|
| 14 | | novmonte | and im | nliad c | anraciation |
| 1.0 | Lease | Davincints | and m | DIICU U | lepreciation |
| | | | | | |

| | Year ended | Year ended |
|----------------|----------------|----------------|
| | March 31, 2001 | March 31, 2000 |
| Lease payments | ¥ 637 million | ¥ 717 million |
| Depreciation | ¥ 637 million | ¥ 717 million |

(4) Depreciation

Depreciation is computed using the straight-line method.

2. Transactions of operating leases

Future minimum lease payments under operating leases

| | Year ended | Year ended |
|---------------------|-----------------|-----------------|
| | March 31, 2001 | March 31, 2000 |
| Due within one year | ¥ 416 million | ¥ 305 million |
| Due after one year | ¥ 1,777 million | ¥ 1,103 million |
| Total | ¥ 2,193 million | ¥ 1,408 million |

[Segment Information]

(1) Industry Segment Information

As the sales, operating income and assets of the machinery parts segment amount to more than 90 percent of total sales, total operating income and total assets of the Company and consolidated subsidiaries, it is not required that industry segment information be disclosed. The Company and consolidated subsidiaries are operating in one industry segment, which being the production and sales of linear motion systems.

(2) Geographical Segment Information

The net sales of the Companies for the year ended March 31, 2001 and 2000, classified by geographic segments are summarized as follows:

| | | | | | | Eliminati | |
|--------------------|---------|---------|--------|----------|---------|-----------|-----------|
| | | | | | | ons and | |
| | | | | Asia and | | corporate | Consolida |
| | Japan | America | Europe | other | Total | assets | ted |
| .Net sales and | | | | | | | |
| operating Income | | | | | | | |
| Net sales : | | | | | | | |
| Customers | 111,640 | 15,610 | 10,994 | 2,041 | 140,287 | - | 140,287 |
| Inter-segment | 18,985 | 403 | 128 | - | 19,517 | (19,517) | - |
| Total | 130,626 | 16,014 | 11,122 | 2,041 | 159,804 | (19,517) | 140,287 |
| Operating expenses | 107,771 | 14,144 | 10,458 | 2,038 | 134,413 | (19,820) | 114,592 |
| Operating income | 22,855 | 1,869 | 664 | 2 | 25,391 | 303 | 25,694 |
| .Assets | 167,858 | 19,574 | 12,156 | 1,867 | 201,458 | (3,328) | 198,129 |

[Year ended March 31, 2001] (Millions of yen)

[Year ended March 31, 2000] (Millions of yen)

| | | | | Asia and | | Eliminati ons and corporate | Consolida |
|---------------------------------|---------|---------|--------|----------|---------|-----------------------------------|-----------|
| | Japan | America | Europe | other | Total | assets | ted |
| .Net sales and operating income | | | | | | | |
| Net sales : | | | | | | | |
| Customers | 82,722 | 10,869 | 9,071 | 1,291 | 103,954 | - | 103,954 |
| Inter-segment | 14,009 | 21 | 85 | - | 14,115 | (14,115) | - |
| Total | 96,731 | 10,890 | 9,156 | 1,291 | 118,070 | (14,115) | 103,954 |
| Operating expenses | 84,522 | 10,362 | 8,376 | 1,189 | 104,450 | (14,838) | 89,612 |
| Operating income | 12,208 | 527 | 780 | 102 | 13,619 | 722 | 14,342 |
| .Assets | 163,641 | 10,322 | 7,073 | 1,312 | 182,349 | 13,400 | 195,750 |

(3) Export Sales and Sales by Overseas Subsidiaries

The overseas sales of the Companies (referring to the amounts of exports made by Company plus the sales by overseas consolidated subsidiaries) for the year ended March 31, 2001 and 2000 are summarized as follows:

| | Millions of yen | | | | |
|--|---------------------------|---------------|----------|---------|--|
| | Year ended March 31, 2001 | | | | |
| | | | Asia and | | |
| | America | Europe | Other | Total | |
| Overseas sales | 15,724 | 11,353 | 9,205 | 36,283 | |
| Consolidated net sales | | | - | 140,287 | |
| Overseas sales as a percentage of | | | | | |
| consolidated net sales | 11.2% | 8.0% | 6.5% | 25.8% | |
| | | | | | |
| | | Millions | of yen | | |
| | | Year ended Ma | | | |
| | | | Asia and | | |
| | America | Europe | Other | Total | |
| Overseas sales | 10,900 | 9,258 | 6,939 | 27,097 | |
| Consolidated net sales | | | - | 103,954 | |
| Overseas sales as a percentage of consolidated net sales | | | | | |
| | 10.5% | 8.9% | 6.7% | 26.1% | |

* Translation omitted [Dealings with related object concerned] [Marketable securities] [Derivatives]

[Tax-effect accounting]

1. Reasons for the occurrence of deferred tax assets and deferred tax liabilities

| <deferred assets="" tax=""></deferred> | Year ended | Year ended |
|--|---|---------------------------------|
| Enterprise tax payable | March 31, 2001 ¥ 764 million | March 31, 2000 ¥ 340 million |
| Write-down of inventories | ¥ 371 million | ¥ 369 million |
| Inventories (unrealized profit) | $\frac{1}{4}$ 371 million $\frac{1}{5}$ 4 million | ¥ 1,136 million |
| Limit excess of put-in accrued bonus | ¥ 225 million | ¥ 144 million |
| Limit excess of put-in allowance for retirement and severance benefits | ¥ 339 million | ¥ - million |
| Limit excess of put-in reserve for retirement allowance | ¥ - million | ¥ 318 million |
| Allowance for directors' retirement benefits | ¥ 598 million | ¥ - million |
| Limit excess of put-in allowance for bad debt | ¥ 252 million | ¥ 24 million |
| Software | ¥ 284 million | ¥ 72 million |
| Other | ¥ 643 million | ¥ 468 million |
| Total deferred tax assets | ¥ 5,025 million | ¥ 2,874 million |
| <deferred liabilities="" tax=""></deferred> | Year ended | Year ended |
| | March 31, 2001 | March 31, 2000 |
| Allowance for special depreciation | ¥ 379 million | ¥ 244 million |
| Other | ¥ 157 million | ¥ 143 million |
| Total deferred tax liabilities | ¥ 536 million | ¥ 387 million |
| Net deferred tax assets | | |

2. Reason for the difference between legal effective tax rate and corporate income tax rate after adoption of tax-effect accounting

| Year ended | Year ended |
|----------------|---------------------------------------|
| March 31, 2001 | March 31, 2000 |
| % | 42.05% |
| - | |
| -% | 0.50% |
| -% | 0.81% |
| -% | 0.50% |
| -% | 2.57% |
| -% | 46.43% |
| | March 31, 2001 % -% -% -% |

[Retirement benefit]

1. Outline of the retirement benefit system the company employs

Our company and the consolidated subsidiaries use the retirement lump sum system and retirement annuity system as vested benefit-type systems. Moreover, when the employee retires, our company occasionally pays surcharge retirement money.

< Year ended March 31, 2001 >a. Retirement-benefit debt $\begin{array}{c} & & & \\$

2. Retirement-benefit debt

3. Retirement-benefit expenses

| | <year 2001="" 31,="" ended="" march=""></year> |
|---|--|
| a. Service cost | ¥261 million |
| b. Interest cost | ¥81 million |
| c. Investment return assumption | ¥ 47 million |
| d. Amortization of difference in change | ¥81 million |
| of accounting standard | 1 01 mmon |
| e. Amortization of difference in mathematical | ¥- million |
| principle calculation | ÷- mmon |
| f. Amortization of prior service cost | ¥- million |
| g. Retirement and severance benefit expenses | ¥376 million |

4. Basis of calculation Retirement benefit debt

| | <year 2001="" 31,="" ended="" march=""></year> |
|--|--|
| a. Distribution method of expected | Straight-line amortization standard for |
| retirement and severance benefit | service period |
| b. Discount rate for obligations | 3.0% |
| c. Rate of investment-return assumption | 3.0% |
| d. A mortization period of the prior service | - years |
| cost | - years |
| e. Period of amortization of difference in | 10 марта |
| mathematical principle calculation | 10 years |
| f. Period of amortization of difference in the | 1 |
| change of accounting standard | 1 years |

(Excerpt translation)



Non-Consolidated Financial Statement for Fiscal 2000

May 21, 2001

Company name : **THK CO., LTD. (Listed on TSE)** Code number : 6481 Head Office : 3-11-6 Nishi-Gotanda, Shinagawa-ku, Tokyo Contact : Shigeru Wako, Director General Manager, Corporate Strategy Department Tel : 81-3-5434-0300 Date of board meeting for consolidated financial settlement : May 21, 2001 Date of ordinary general meeting of shareholders : June 23, 2001 Interim cash dividends : applicable

. Financial performance for the year ended March 31, 2001

(1) Operation results

Note: Any fractional sum less than a million yen is discarded.

| | | (Unit:mil¥,¥,% |
|---------------------------------|---------------------------|---------------------------|
| | Year ended March 31, 2001 | Year ended March 31, 2000 |
| Net sales | 119,981 (36.6) | 87,838 |
| Operating income | 21,951 (87.3) | 11,719 |
| Ordinary income | 22,910 (143.7) | 9,401 |
| Net income | 12,030 (187.7) | 4,181 |
| Net income per share | 101.01 | 35.98 |
| Diluted net income per share | 97.05 | 34.46 |
| Return on equity | 13.2 | 5.2 |
| Ordinary income to total assets | 12.6 | 5.3 |
| Ordinary income to net sales | 19.1 | 10.7 |

Note:

1. Average number of shares during the period ended:

March 31, 2001: 119,104,483 shares March 31, 2000: 116,201,766 shares

2. Change in accounting policy: Not applicable

3. Figures in parentheses (Net sales, Operating Income, Ordinary Income and Net Income) represent changes in percentages from the previous period.

15.00

2.1

Year end 7.50 1,755 42.0

| | Year ended March 31, 2001 | | Year ended | |
|-------------------------------------|------------------------------|----------|----------------|---------|
| | | | March 31, 2001 | |
| Cash dividends per share applicable | | 15.00 | | 15.0 |
| for the year | Interim | Year end | Interim | Year er |
| | 7.50 | 7.50 | 7.50 | 7.5 |
| Total cash dividends for the year | | 1,790 | | 1,75 |
| Payout ratio | | 14.9 | | 42 |

(2) Cash dividends (Unit : ¥, mil¥,%)

Note: Breakdown of cash dividends (year ended March 31,2001)

Commemoration dividend ¥-.-- Extra dividend ¥-.--

(3)Finance position (Unit : $mil_{,\%, }$)

Dividend to equity

| | As of March 31, 2001 | As of March 31, 2000 |
|--------------------------------------|----------------------|----------------------|
| Total assets | 184,239 | 178,412 |
| Total shareholders' equity | 97,997 | 84,794 |
| Equity ratio | 53.2 | 47.5 |
| Total shareholders' equity per share | 821.16 | 718.97 |

1.8

Note: Number of shares of common stock at the period ended:

March 31, 2001: 119,340,568 shares March 31, 2000: 117,939,535 shares . Forecast of financial performance for the six months to September 30, 2001 and the year ended March 31, 2002

(Unit : mil¥, ¥)

| | For the six months to | For the year ending |
|---|-----------------------|---------------------|
| | September 30, 2001 | March 31, 2002 |
| Net sales | 43,000 | 90,000 |
| Ordinary income | 4,200 | 9,500 |
| Net income | 2,400 | 5,500 |
| Cash dividends per share for the half-year | Interim 7.50 | Year-end 7.50 |
| Cash dividends per share for the full year | - | 15.00 |

Reference: Forecast net income per share (for the full year), ¥46.09

*CAUTION FORECAST STATEMENTS

Note: This document contains forecast statements based on assumptions and beliefs of the Company's management in light of information currently available to it. Such statements involve uncertainties and have risks of volatility that would result from the Company's operations in the future and changes in domestic and international environments. Therefore, the Company cannot assure accuracy of such statements and wishes to caution readers that actual operational and financial results may differ from such statements.

| | As of March | 31, 2001 | As of March 31, 2000 | | |
|--|-------------|----------|----------------------|------|--|
| | Millions of | (%) | Millions of | (%) | |
| | yen | | yen | | |
| Assets | | | | | |
| Current assets: | | | | | |
| Cash on hand and in banks | 29,459 | | 42,355 | | |
| Notes receivable | 20,045 | | 14,108 | | |
| Accounts receivable-trade | 27,566 | | 19,502 | | |
| Securities | 7,957 | | 8,731 | | |
| Inventories | 20,311 | | 22,791 | | |
| Short-term loans | 5,248 | | 7,897 | | |
| Deferred tax assets | 1,399 | | 575 | | |
| Other | 3,433 | | 462 | | |
| Less: Allowance for doubtful receivables | 218 | | 202 | | |
| Total current assets | 118,204 | 62.5 | 116,225 | 65. | |
| Fixed assets: | | | | | |
| Tangible fixed assets: | 34,588 | 18.8 | 32,353 | 18. | |
| Buildings and structures | 10,149 | | 8,089 | | |
| Machinery, equipment, and other | 13,655 | | 13,570 | | |
| Land | 9,171 | | 9,072 | | |
| Other | 1,611 | | 1,620 | | |
| Intangible fixed assets: | 3,060 | 1.7 | 3,852 | 2. | |
| Patent | 2,886 | | 3,470 | | |
| Software | 122 | | 325 | | |
| Other | 51 | | 57 | | |
| Investments and other: | 31,346 | 17.0 | 25,827 | 14. | |
| Investment in securities | 5,623 | | 5,687 | | |
| Investment in share of subsidiaries | 11,135 | | 10,156 | | |
| Investment in subsidiaries | 6,346 | | 4,635 | | |
| Long-term loans | 4,608 | | 2,200 | | |
| Insurance reserve | 1,120 | | 817 | | |
| Deferred tax assets | 238 | | 335 | | |
| Other | 1,801 | | 2,127 | | |
| Less: Allowance for doubtful receivables | 684 | | 131 | | |
| Total fixed assets | 68,995 | 37.5 | 62,033 | 34. | |
| Deferred assets : | | | - | | |
| Bond discount | 39 | | 153 | | |
| Total deferred assets | 39 | 0.0 | 153 | 0. | |
| Total assets | 184,239 | 100.0 | 178,412 | 100. | |

Non-Consolidated Balance Sheets

For the years ended March 31, 2001 and 2000

| For the years ended | March 31, 2001 a | and 2000 | | | | |
|--|---|----------|-------------|-------|--|--|
| - | As of March 31, 2001 As of March 31, 2000 | | | | | |
| | Millions of | (%) | Millions of | (%) | | |
| | yen | | yen | | | |
| Liabilities | | | | | | |
| Current liabilities: | | | | | | |
| Notes payable | 18,036 | | 13,463 | | | |
| Accounts payable-trade | 6,565 | | 4,624 | | | |
| Short-term debt | 3,990 | | 6,750 | | | |
| Current portion of long-term debt | 5,863 | | 5,088 | | | |
| Current portion of bonds | - | | 9,770 | | | |
| Accounts payable-other | 1,308 | | 2,416 | | | |
| Corporate income taxes payable and other | 8,480 | | 3,515 | | | |
| Consumption taxes payable and other | 70 | | 394 | | | |
| Accrued expenses | 2,116 | | 1,962 | | | |
| Accrued bonus | 1,240 | | 1,163 | | | |
| Accounts payable-equipment and other | 2,548 | | 675 | | | |
| Other | 1,344 | | 567 | | | |
| Total current liabilities | 51,564 | 28.1 | 50,392 | 28.3 | | |
| Non-current liabilities: | | | | | | |
| Bonds | 11,000 | | 16,000 | | | |
| Convertible bonds | 13,966 | | 14,033 | | | |
| Long-term debt | 7,104 | | 12,051 | | | |
| Reserve for retirement allowance | - | | 1,105 | | | |
| Allowance for retirement and | 1 157 | | | | | |
| severance benefits | 1,157 | | - | | | |
| Allowance for directors' retirement benefits | 1,424 | | - | | | |
| Other | 25 | | 35 | | | |
| Total non-current liabilities | 34,677 | 18.8 | 43,225 | 24.2 | | |
| Total liabilities | 86,242 | 46.8 | 93,617 | 52.5 | | |
| Shareholders' equity: | | | | | | |
| Common stock | 23,075 | 12.5 | 21,733 | 12.2 | | |
| Legal reserve | 32,794 | 17.8 | 30,902 | 17.3 | | |
| Additional paid-in capital | 30,931 | | 29,220 | | | |
| Earned reserve | 1,863 | | 1,682 | | | |
| Surplus | 42,198 | 25.9 | 32,158 | 18.0 | | |
| Voluntary reserve | 28,921 | | 26,833 | | | |
| Unappropriate retained earnings | 13,277 | | 5,325 | | | |
| [of which net income for the year] | [12,030] | | [4,181] | | | |
| Valuation adjustment for marketable | 70 | | | | | |
| securities | 72 | | - | | | |
| Total shareholders' equity | 97,997 | 53.2 | 84,794 | 47.5 | | |
| Total liabilities and shareholders' Equity | 184,239 | 100.0 | 178,412 | 100.0 | | |

Non-Consolidated Balance Sheets

| Non-Consolidated | Statements | of | ^r Income |
|------------------|------------|----|---------------------|
| | | | |

| | As of March 3 | 1, 2001 | As of March 31, 2000 | | |
|---|-----------------|---------|----------------------|-------|--|
| | Millions of yen | (%) | | | |
| Net sales | 119,981 | 100.0 | 87,838 | 100.0 | |
| Cost of sales | 82,622 | 68.9 | 62,996 | 71.7 | |
| Gross profit | 37,359 | 31.1 | 24,842 | 28.3 | |
| Sales, general and administrative expenses | 15,408 | 12.8 | 13,122 | 14.9 | |
| Operating income | 21,951 | 18.3 | 11,719 | 13.3 | |
| Non-operating income: | 2,608 | 2.2 | 766 | 0.9 | |
| Interest and dividend income | 341 | | 352 | | |
| Foreign exchange gain | 1,715 | | - | | |
| Other income | 552 | | 414 | | |
| Non-operating expenses: | 1,649 | 1.4 | 3,084 | 3.5 | |
| Interest expenses | 613 | | 805 | | |
| Bond interest | 341 | | 617 | | |
| Foreign-exchange loss | - | | 377 | | |
| Other expenses | 694 | | 1,283 | | |
| Ordinary income | 22,910 | 19.1 | 9,401 | 10.7 | |
| Special income | 156 | 0.1 | 710 | 0.8 | |
| Special loss | 2,598 | 2.2 | 2,587 | 2.9 | |
| Loss on sales/disposal of property and equipment | 586 | | 877 | | |
| Write-down of other marketable securities | 388 | | - | | |
| Put-in allowance for directors' retirement benefits in prior years | 1,308 | | - | | |
| Loss on disposal of inventories | | | 1,223 | | |
| Other | 314 | | 487 | | |
| Income before income taxes and other | 20,468 | 17.1 | 7,524 | 8.6 | |
| Corporate income taxes, Inhabitant taxes and business taxes | 10,269 | 8.6 | 4,100 | 4.7 | |
| Adjustment of corporate income taxes and other | 1,832 | 1.5 | 756 | 0.9 | |
| Net income | 12,030 | 10.0 | 4,181 | 4.8 | |
| Unappropriate retained earnings carried over from | 2,231 | 10.0 | 1,634 | 4.0 | |
| previous year Adjustment of tax effect in prior years | - | | 153 | | |
| Transfer from special depreciation reserve due to adopting tax-effect accounting | - | | 314 | | |
| Interim cash dividend | 895 | | 870 | | |
| Transfer to earned reserve of interim cash dividend | 89 | | 87 | | |
| Unappropriate retained earning at the period | 13,277 | | 5,325 | | |

For the years ended March 31, 2001 and 2000