

### INTERIM FINANCIAL RESULTS BRIEFING

2006.11.17

THK CO., LTD.

President & CEO

AKIHIRO TERAMACHI

This presentation material contains forward looking statements that reflect the Company's business plans, performance projections, and strategic forecasts. Such statements are based on information currently available to the Company. However, changes in the operating environment may cause actual results and achievements to differ from those anticipated in this corporate presentation material.

### **Financial Highlights**



- In the first half of the period ending March 2007, net sales grew by ¥12,615 million (16.7%) compared to the same period of the previous year to ¥87,946 million.
  - Operating income grew by ¥4,202 million (32.7%) compared to the same period of the previous year to ¥17,062 million. While exceeding the first half of the period ending March 2005, both net sales and operating income set record-level highs on a semiannual basis.
- In addition to the expansion of business with existing users and the internal efforts to increase the market share of THK products among major machine tool manufacturers, net sales in the Americas grew by 28.5% compared to the same period of the previous year to ¥8,246 million as a result of positive transitioning in the external environment. Operating income in the Americas grew by 51.6% compared to the same period of the previous year to ¥948 million.
- As in the Americas, the external environment in Europe also transitioned well. Net sales grew by 15.7% compared to the same period of the previous year to ¥9,821 million. This is due to the expansion of business with existing users and the increasing number of automobile types in which major automobile manufacturers employ THK products leading to positive transitioning in all the industries of the machine tools, general machinery, electronics and transportation equipment. Operating income in Europe grew by 25.3% compared to the same period of the previous year to ¥622 million.
- THK MANUFACTURING OF CHINA (LIAONING) CO., LTD. was established in order to strengthen THK's supply system to the Asian market, where future expansion is expected, and began operations in July 2006. Additionally, construction of the 2nd factory began at THK MANUFACTURING OF CHINA (WUXI) CO., LTD., which began shipping in January 2005, with an aim to go on line in December 2006.

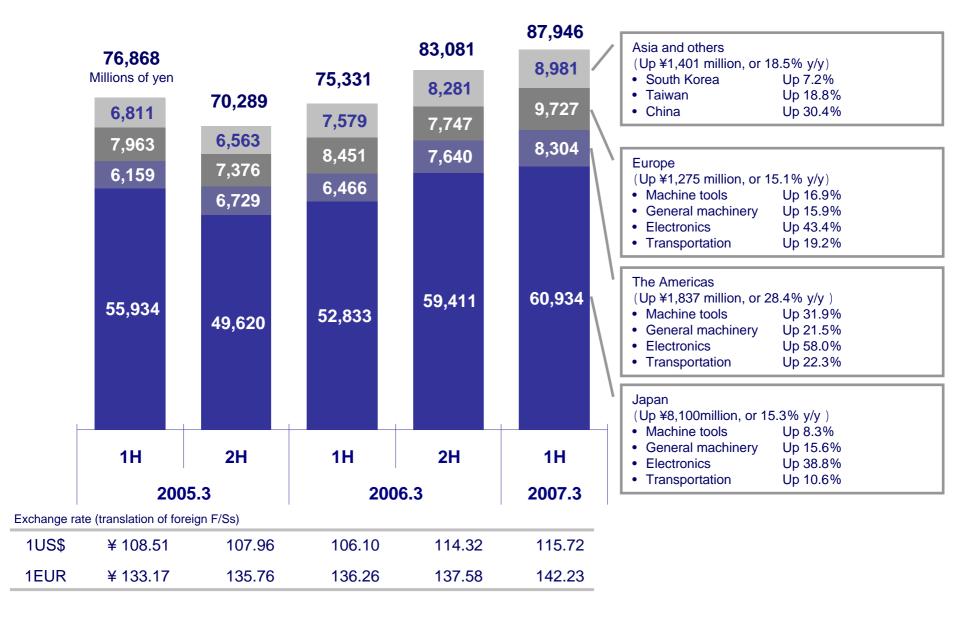
# **Consolidated Subsidiaries and Affiliated Companies**



Company	Location	Percentage of ownership voting rights
TALK SYSTEM CORPORATION	Tokyo	98.90
Beldex Corporation	Tokyo	94.73
THK NIIGATA CO.,LTD	Niigata	70.00
DAITO SEIKI CO.,LTD	Tokyo	100.00
THK Holdings of America, L.L.C.	America	100.00
THK America, Inc.	America	100.00
THK Manufacturing of America, Inc	America	100.00
THK Neturen America, L.L.C.	America	50.00
THK Europe B.V.	Netherlands	100.00
THK GmbH	Germany	100.00
THK FRANCE S.A.S.	France	100.00
THK Manufacturing of Europe S.A.S.	France	100.00
PGM Ballscrews Ireland Ltd.	Ireland	98.97
THK TAIWAN CO.,LTD	Taiwan	94.99
DALIAN THK CO.,LTD	China	70.00
THK(SHANGHAI) CO.,LTD	China	100.00
THK MANUFACTURING OF CHINA (WUXI) CO., LTD.	China	100.00
THK MANUFACTURING OF CHINA (LIAONING) CO., LTD.	China	100.00
THK (CHINA) CO., LTD	China	100.00
Beldex Korea Corporation	South Korea	100.00
SAMICK THK CO.,LTD	South Korea	33.34

### **Trends in Net Sales**



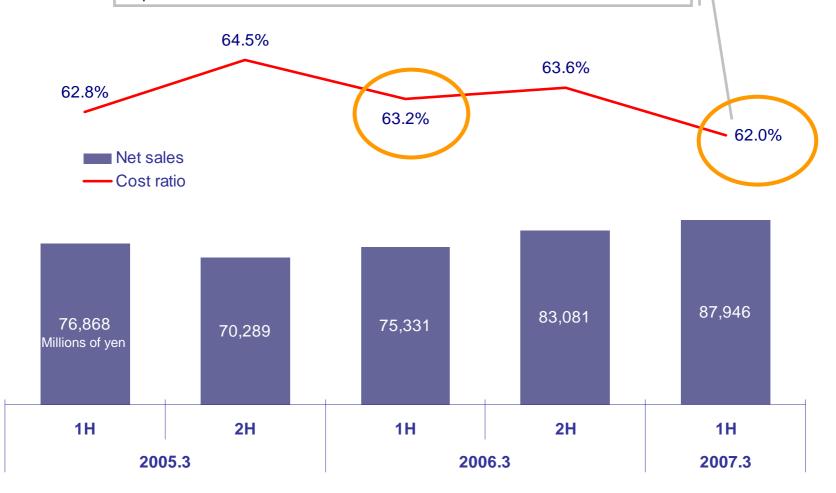


### **Trends in Cost Ratio and Net Sales**



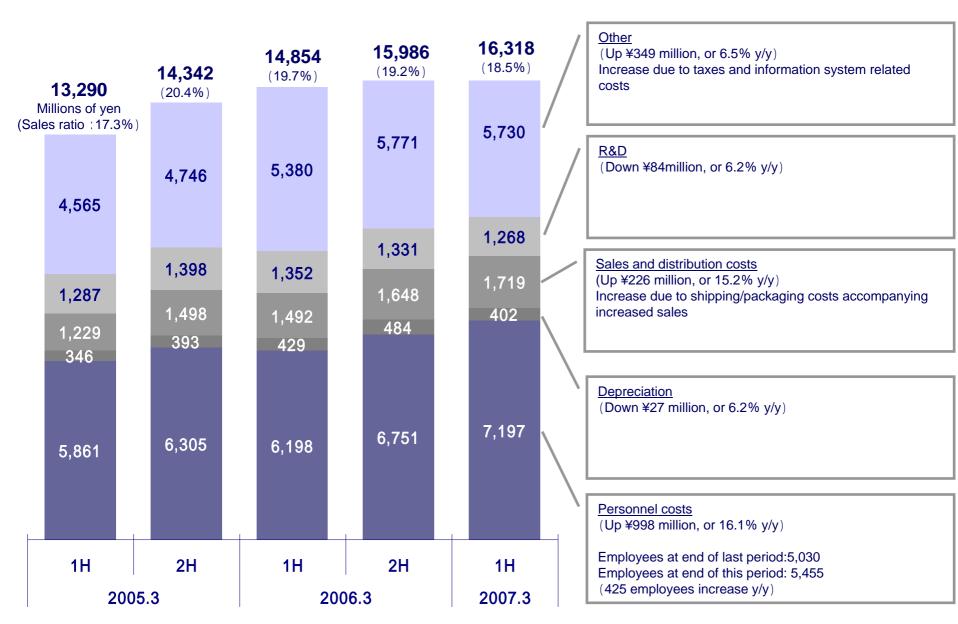
The sales-cost ratio improved by 1.2 points y/y.

Improved operating ratio based on enhanced productivity and higher production levels accompanying increased net sales contributed to this improvement.



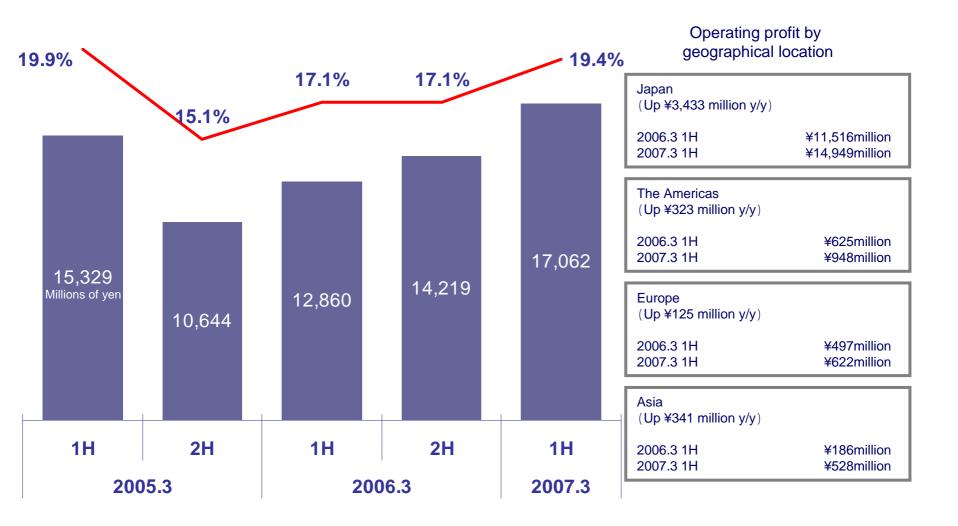
### **Trends in SG&A**





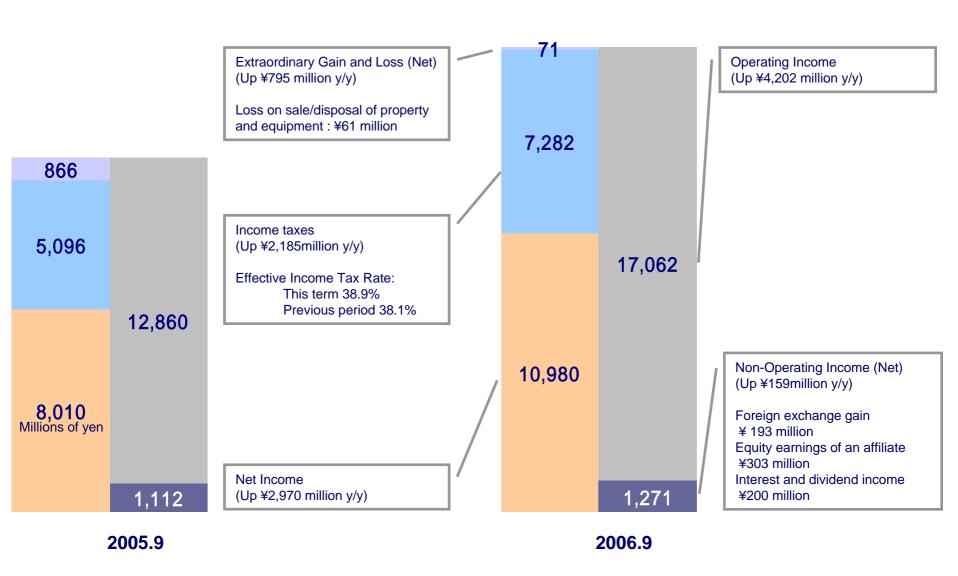
## **Operating Profit and Operating Profit Margin**





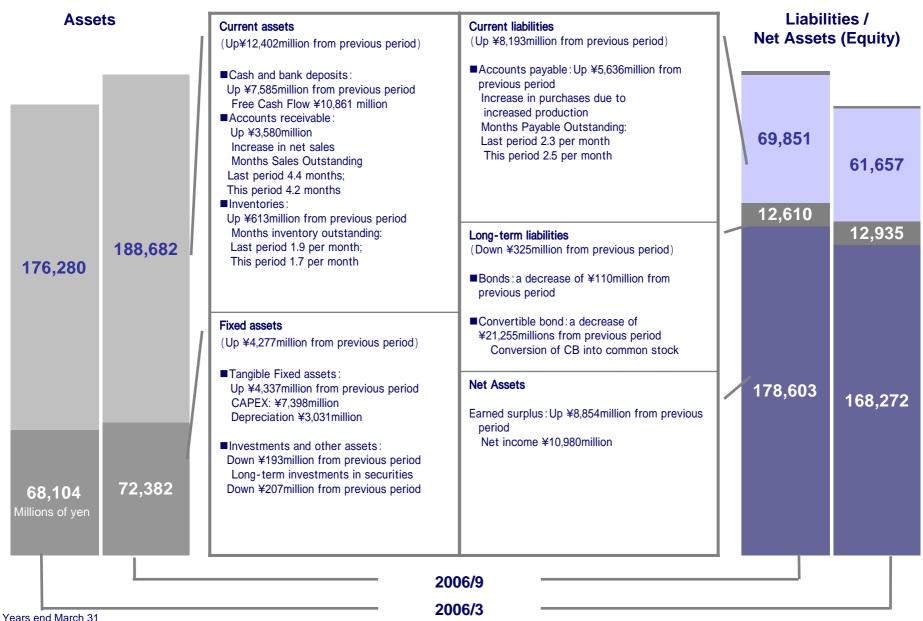
### **Trend in Net Income**





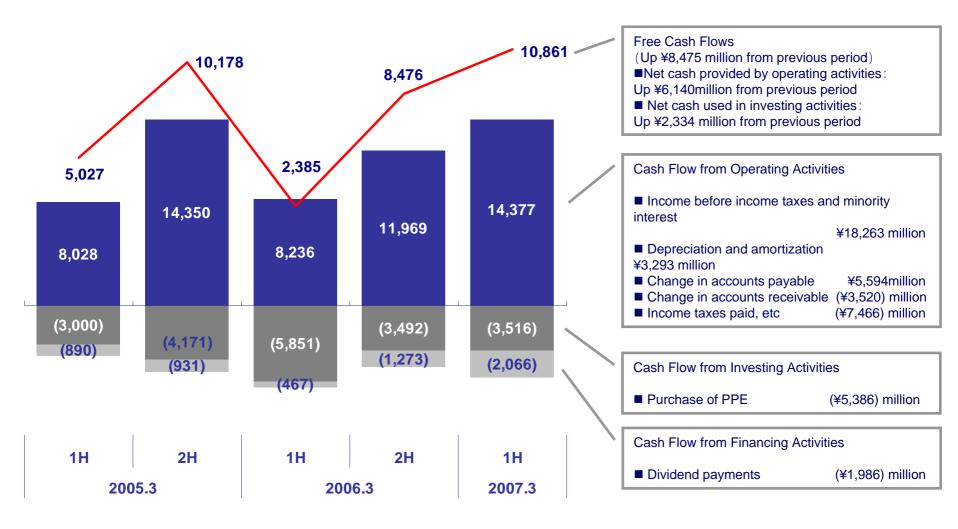
### **Trend in Assets and Liabilities / Net Assets**





### **Cash Flow Trends**





## **Financial Forecast (Consolidated)**



	2007.3	2007.3	2006.3
	(Revised Nov. Forecast)	(May Forecast)	
Net Sales	175,000	175,000	158,412
y/y	+10.5%	+10.5%	+7.6%
Operating Income	32,300	34,000	27,079
y/y	+19.3%	+25.6%	+4.3%
Ordinary Income	34,600	35,000	29,606
y/y	+16.9%	+18.2%	+7.1%
Net Income	20,500	21,300	18,584
y/y	+10.3%	+14.6%	+7.1%