

SUPPLEMENTARY MATERIALS FOR FY2024 FINANCIAL RESULTS

February 12th 2025

THK CO.,LTD.

Contents

● Financial Highlights	P. 2
● Trend in Net Sales	P. 3
● Operating Income – Change Factors	P. 4~5
● Assets, Liabilities and Equity	P. 6
● Orders Received by Region	P. 7
● Financial Forecast (Consolidated/Unconsolidated)	P. 8~9
● Support Statement	P. 10~13

This presentation material contains forward looking statements that reflect the Company's business plans, performance projections, and management strategy. Such statements are based on information currently available to the Company. However, changes in the operating environment may cause actual results and achievements to differ from those anticipated in this corporate presentation material. Also, please let you know that this presentation material includes reference information that are not exactly accounts indication matters.

Financial Highlights

Consolidated Revenue

■ ¥352.7 billion (+0.2% YoY)

- The outlook of the global economy remained uncertain amid concerns such as rising geopolitical risks including the situation in Ukraine and in the Middle East, continuing inflation, and China's sluggish economy shaken by real estate recession.
- In such a situation, the industrial machinery business saw a moderate recovery in demand; however, revenue decreased as compared to the figure a year earlier, when the order backlog was at a high level, especially in the first half of the year. The automotive & transportation business was generally firm in the first half of the year due to the easing of automobile parts supply shortages and other factors, but the downward trend in automobile production continued through the second half of the year. On the other hand, we were affected by the weaker yen compared to the previous year.

Consolidated Operating Income

■ ¥17.3 billion (-26.8% YoY)

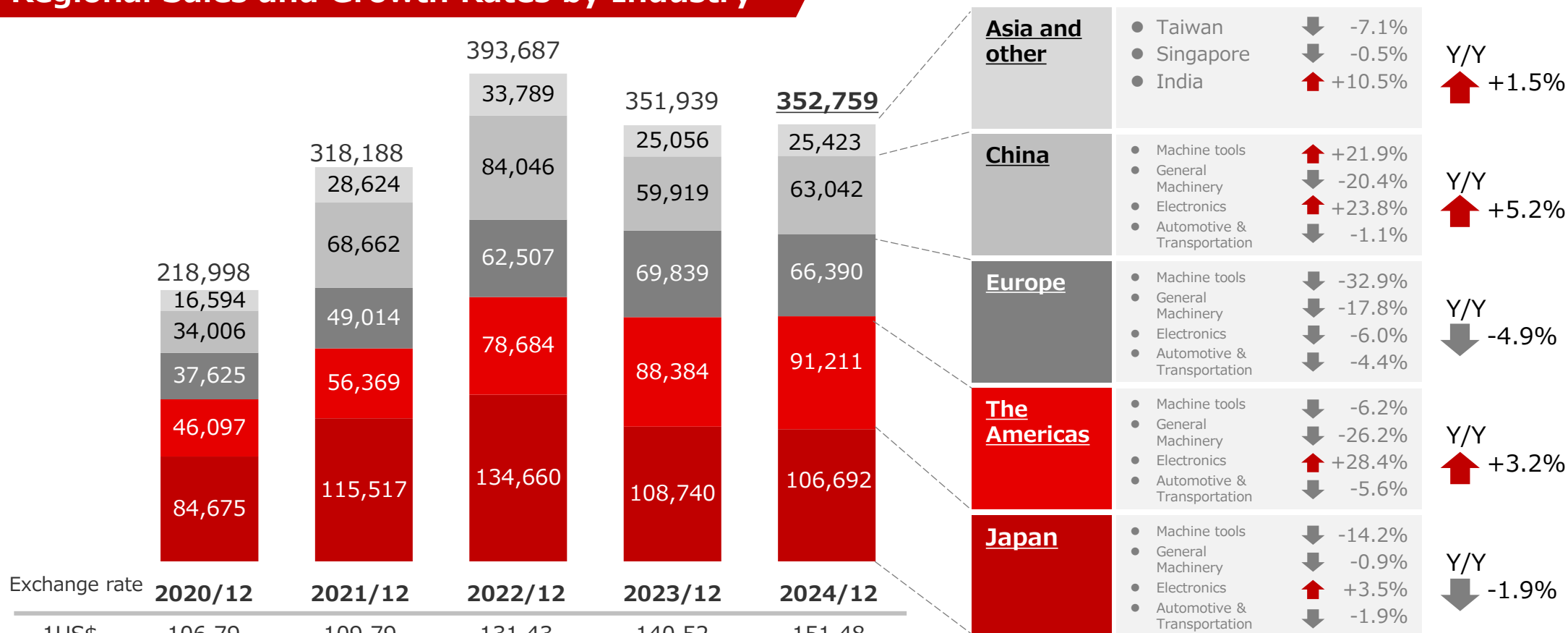
- In addition to the negative impact of volume effects due to the decline in revenue, the industrial machinery business recorded a decline in profit due to various investments, including investments in human resources, for future growth.
- Although the automotive & transportation business continued various efforts to improve profitability, profit declined due to the negative impact of volume effects on revenue amid a decline in automobile production in the second half of the fiscal year.

Key Point

- Both revenue and operating income exceeded the revised plan announced in November 2024
- Both revenue and operating income exceeded the revised plan announced in November 2024 by ¥2.7 billion and ¥0.3 billion, respectively.

Trend in Net Sales

Regional Sales and Growth Rates by Industry



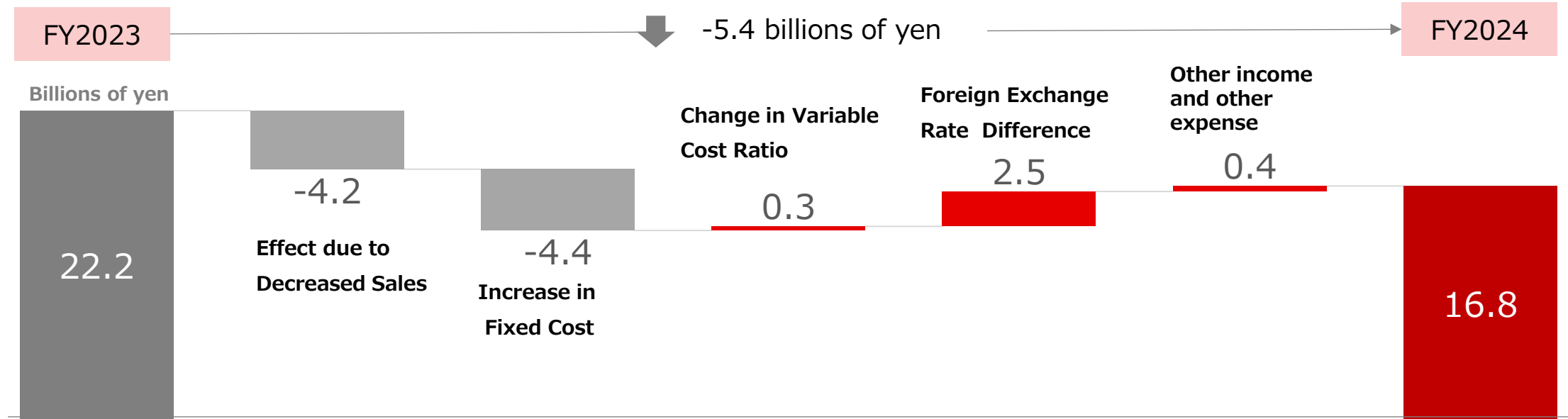
*Geographic sales is based on where our customers are located.

*Growth rate by industry is based on the figures in local currency from January to December.

*Growth rate for Automotive & Transportation was calculated based on the sum of net sales of THK RHYTHM and TRA.

(Ref.) Operating Income – Change Factors –(1/2)

Industrial Machinery

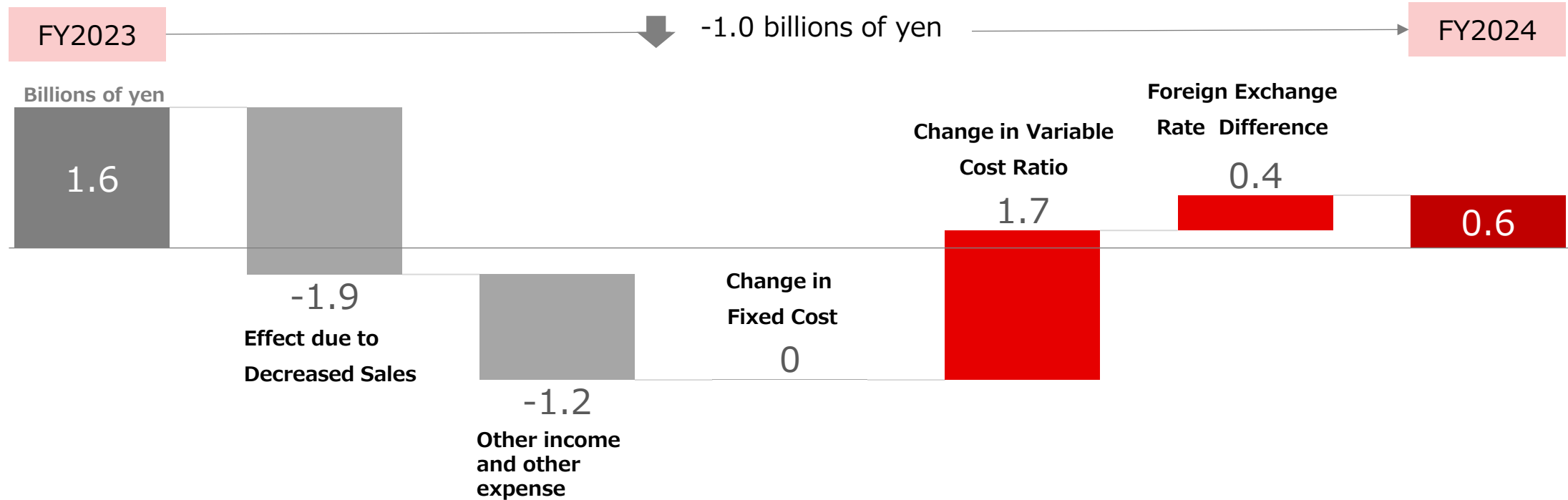


Billions of yen	FY2023	FY2024
Revenue	217.5	216.6
Operating Income	22.2	16.8



(Ref.) Operating Income – Change Factors –(2/2)

Automotive & Transportation



Billions of yen	FY2023	FY2024
Revenue	134.4	1,361
Operating Income	1.6	0.6



Assets, Liabilities and Equity

Changes in Balance Sheet

Millions of yen

<ul style="list-style-type: none"> ■ Cash and Cash in Account Down 18,193 □ Cash Flows from Operating Activities 28,412 □ Cash Flows from Investing Activities (34,223) □ Cash Flows from Financing Activities (22,652) □ Foreign Currency Translation Adjustments on Cash and Cash Equivalents 10,270
<ul style="list-style-type: none"> ■ Trade and other receivables Up 2,852 □ Number of months' sales receivables Previous period 2.7months This period 2.8months
<ul style="list-style-type: none"> ■ Inventories Up 9,199 □ Number of months' sales in inventory Previous period 2.8months This period 3.1months

<ul style="list-style-type: none"> ■ Property, Plant and Equipment Up 17,226 □ CAPEX 30,712 □ Depreciation 20,808
<ul style="list-style-type: none"> ■ Goodwill and intangible assets Down 285

Total Assets 567,418 millions of yen
Up ¥11,066 million from previous period

<p style="text-align: center;">Current assets 326,804</p> <p style="text-align: center;">Down ¥6,657 million from previous period</p>	<p style="text-align: center;">Liabilities 177,623</p> <p style="text-align: center;">Down ¥15,830 million from previous period</p>
<p style="text-align: center;">Non-current assets 240,613</p> <p style="text-align: center;">Up ¥17,724 million from previous period</p>	<p style="text-align: center;">Equity 389,795</p> <p style="text-align: center;">Up ¥26,896 million from previous period</p>

<ul style="list-style-type: none"> ■ Current liabilities Up 7,286 □ Trade and other payables Down 6,840 □ Number of months' notes payable Previous period 1.2months This period 1.0months □ Bonds and borrowings Up 10,247 □ Income taxes payable Up 2,163
<ul style="list-style-type: none"> ■ Non-current liabilities Down 23,116

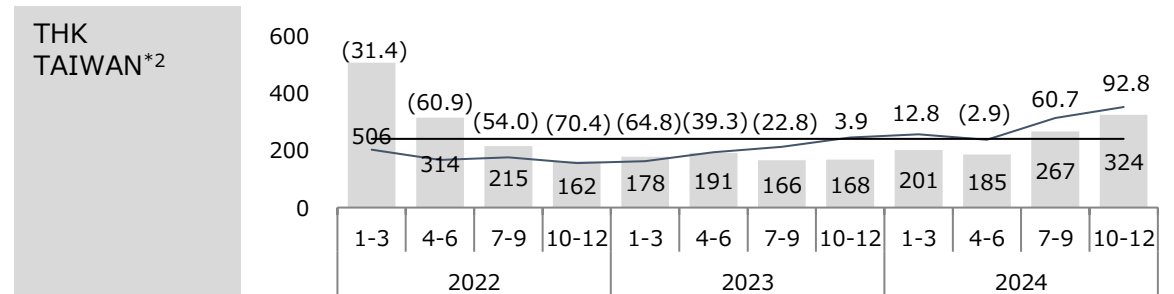
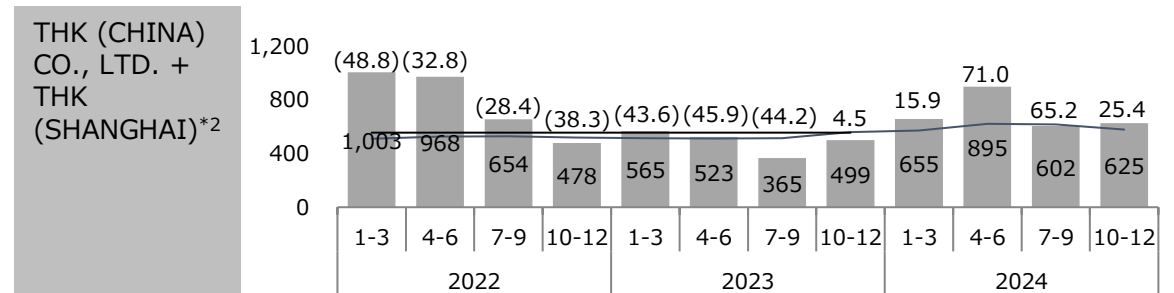
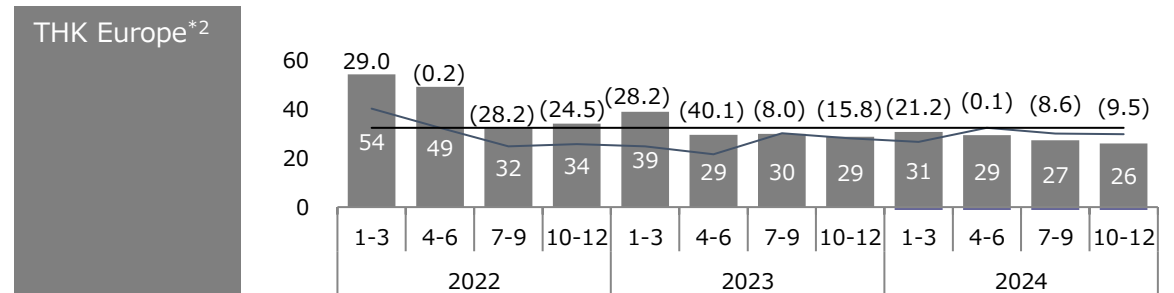
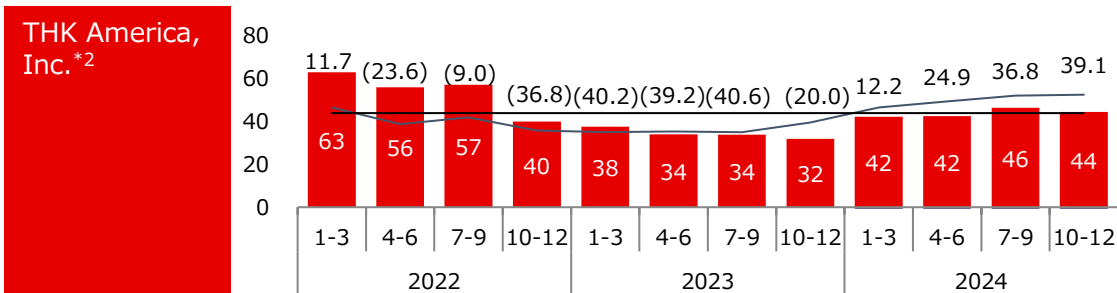
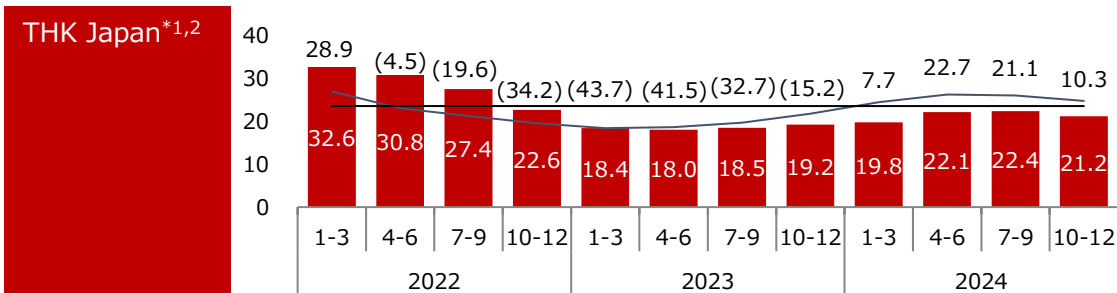
<ul style="list-style-type: none"> ■ Profit Attributable to Owners of the Parent 10,439 ■ Dividends Paid 4,167 ■ Foreign Currency Translation Adjustments Up 23,094

Total number and price of shares acquired (as of December 31, 2024)

- (1) Total number of shares acquired: 1,102,900 shares
- (2) Total price of shares acquired: 4,017,146,523 yen

Orders Received by Region

Industrial Machinery



*1 : exclude export

*2 : % Change,

THK Japan: Billions of YEN

THK America, Inc. Millions of USD

THK Europe Millions of EUR

THK (CHINA) CO., LTD. + THK (SHANGHAI) Millions of RMB

THK TAIWAN Millions of NTD

Financial Forecast (Consolidated)

Consolidated

(Millions of Yen)

	2025/12 (Forecast)	2024/12	2023/12
Revenue	363,500	352,759	351,939
Y/Y	+3.0%	+0.2%	-10.6%
Operating Income	23,500	17,349	23,707
Y/Y	+35.5%	-26.8%	-31.2%
Income before income taxes	24,500	18,782	25,289
Y/Y	+30.4%	-25.7%	-29.0%
Profit Attributable to Owners of the Parent	18,000	10,439	18,398
Y/Y	+72.4%	-43.3%	-13.2%

Financial Forecast (Unconsolidated)

Unconsolidated

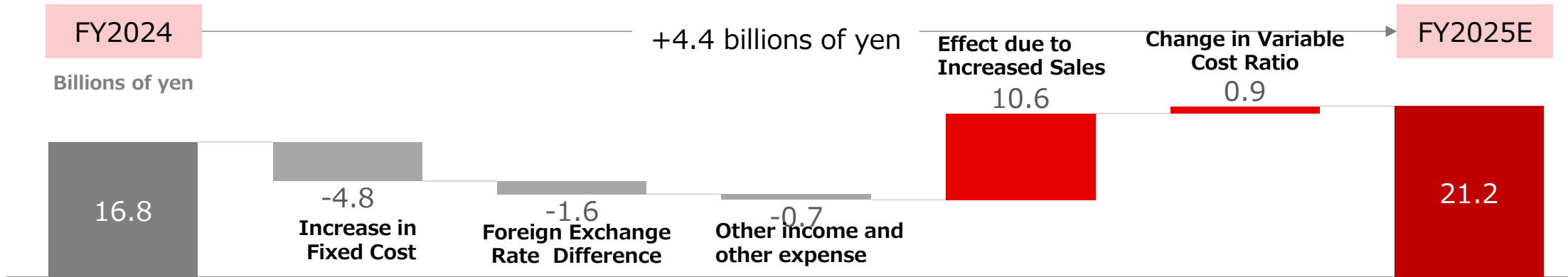
(Millions of Yen)

		2025/12 (Forecast)	2024/12	2023/12
Net Sales		150,000	144,737	144,227
	Y/Y	+3.6%	+0.4%	-27.0%
	Japan	95,000	88,405	89,121
	Y/Y	+7.5%	-0.8%	-24.2%
Operating Income		2,800	4,121	7,138
	Y/Y	-32.1%	-42.3%	-72.2%
Ordinary Income		36,600	18,020	15,905
	Y/Y	+103.1%	+13.3%	-54.7%
Net Income		35,800	15,495	13,037
	Y/Y	+131.0%	+18.9%	+113.9%

【Support Statement】 Operating Income (FY2025E) – Change Factors –

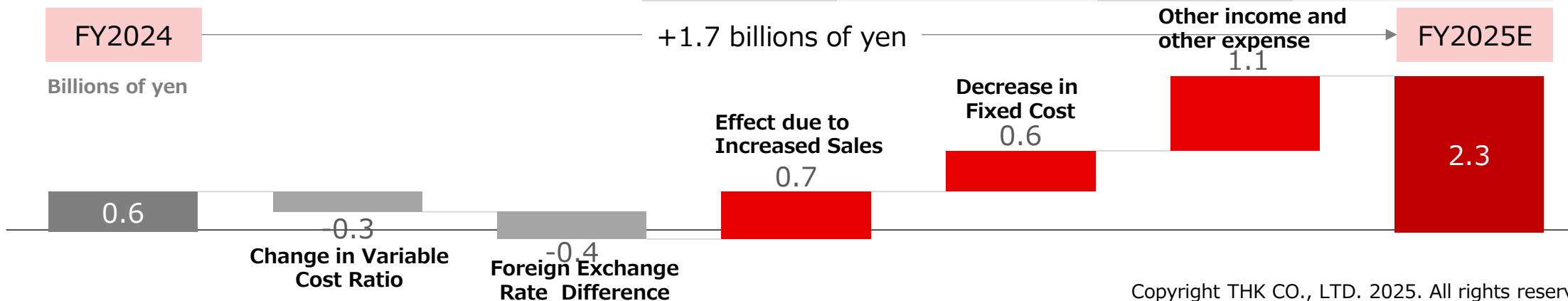
Industrial Machinery

FY2024	Revenue : 216.6	FY2025E	Revenue : 231.9
	Operating Income : 16.8		Operating Income : 21.2



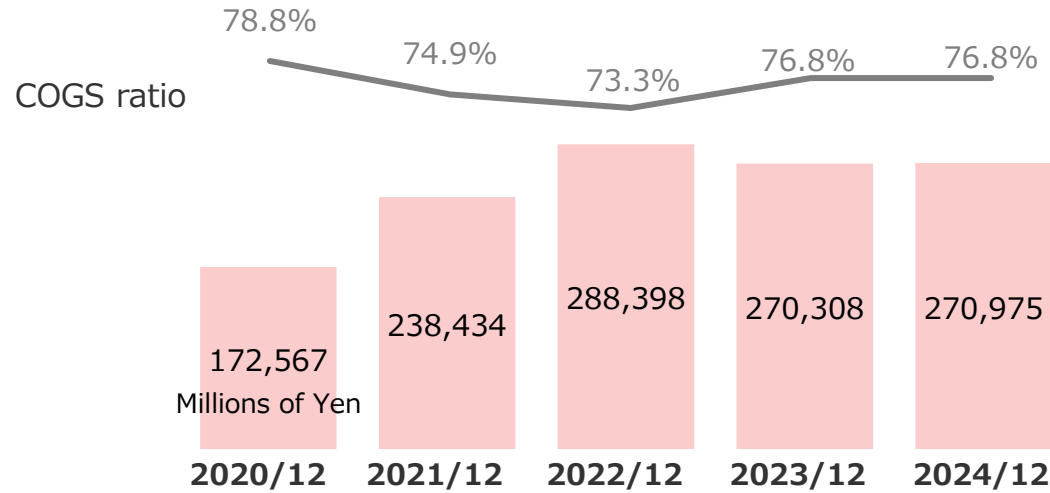
Automotive & Transportation

FY2024	Revenue : 136.1	FY2025E	Revenue : 131.6
	Operating Income : 0.6		Operating Income : 2.3



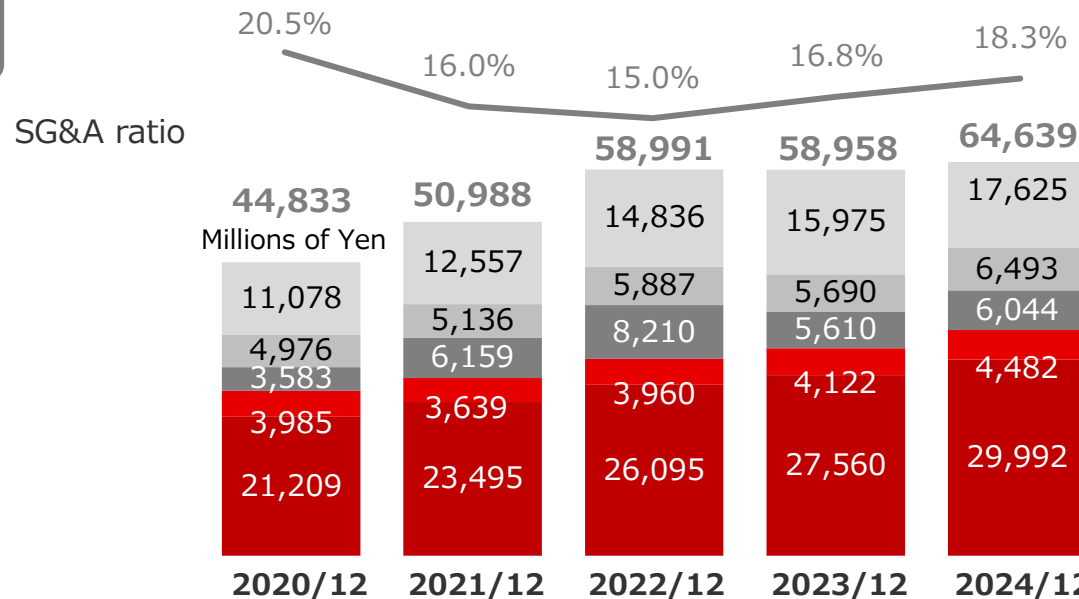
【Support Statement】 Trends in COGS and SG&A

COGS

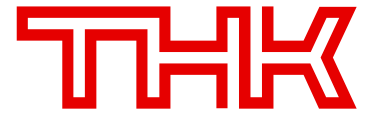


Sales-cost ratio remains unchanged Y/Y

SG&A

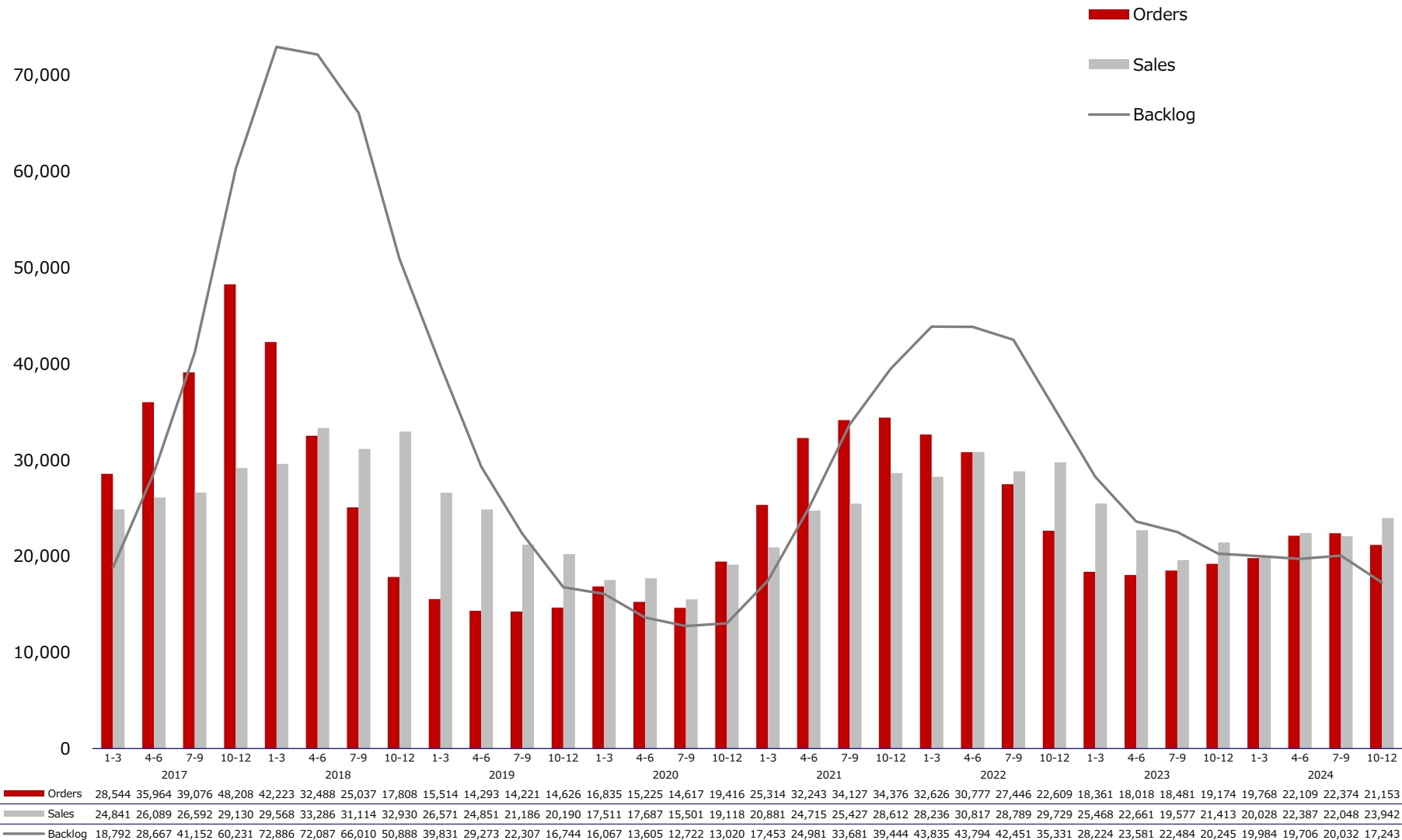


SG&A ratio increased by 1.5 points Y/Y



【Support Statement】 – Trends in Orders, Sales and Backlog(Japan – Unconsolidated) –

(millions of yen)
80,000



【Support Statement】 –Trends in Orders Classified by Industry (Unconsolidated)–

(millions of yen)
12,000

