

February 12, 2026

Notice Regarding the Differences Between Financial Forecasts and Actual Operating Results

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THK CO., LTD. hereby discloses the differences between the financial forecasts (both consolidated and non-consolidated) for the year ended December 31, 2025 (January 1, 2025 to December 31, 2025) that were reported on November 11, 2025 and the actual operating results as in the tables below:

1. Differences between the financial forecasts and the actual operating results for the year ended December 31, 2025 (January 1, 2025 to December 31, 2025)

(Consolidated)

	Revenue (Millions of Yen)	Operating Income (Millions of Yen)	Profit Before Tax (Millions of Yen)	Profit (Loss) Attributable to Owners of the Parent (Millions of Yen)	Basic Earnings (Loss) per Share (Yen)
Year ended					
December 31, 2025					
Forecasts (A)	¥360,000	¥16,000	¥16,200	¥10,000	¥89.27
Actual results (B)	240,444	14,436	15,746	(69,891)	(618.66)
Difference (B-A)	(119,555)	(1,563)	(453)	(79,891)	
(Percentage)	(33.2)%	(9.8)%	(2.8)%	—%	
(For reference)					
Actual results for the year ended					
December 31, 2024	222,737	15,923	17,870	10,439	85.17

(Non-Consolidated)

	Revenue (Millions of Yen)	Operating Income (Millions of Yen)	Ordinary Income (Millions of Yen)	Net Income (Loss) (Millions of Yen)	Basic Earnings (Loss) per Share (Yen)
Year ended					
December 31, 2025					
Forecasts (A)	¥141,400	¥1,400	¥38,100	¥37,100	¥331.18
Actual results (B)	145,070	4,235	45,103	(24,701)	(218.65)
Difference (B-A)	3,670	2,835	7,003	(61,801)	
(Percentage)	2.6%	202.6%	18.4%	—%	
(For reference)					
Actual results for the year ended					
December 31, 2024	144,737	4,121	18,020	15,495	126.41

Note: Effective from the current fiscal year, the automotive & transportation business has been classified as a discontinued operation. Therefore, revenue, operating income, and profit before tax in the table above represent amounts from continuing operations and exclude amounts from the discontinued operation, whereas profit (loss) attributable to owners of the parent is presented at the total amount of the continuing operations and discontinued operation. The forecasts in the above tables were prepared prior to the decision of the transfer of the automotive & transportation business and therefore include the discontinued operation.

2. Reasons for the differences

(1) Consolidated

Revenue, operating income, and profit before tax in the preceding tables exclude amounts from the discontinued operation, creating the differences between the forecasts and actual results. The difference regarding profit (loss) attributable to owners of the parent resulted from a loss on business liquidation of ¥81,639 million in total associated with the automotive & transportation business, which has been classified as a discontinued operation.

(2) Non-consolidated

Revenue and operating income were higher than the forecasts mainly due to the yen weaker than expected. Ordinary income exceeded the forecasts because of dividends received from consolidated subsidiaries. Net income (loss) was below the forecasts due to a loss on evaluation of investments in affiliates associated with the automotive & transportation business, which has been classified as a discontinued operation amounting to ¥27,177 million and provision for loss on business liquidation of ¥42,000 million.