

CONSOLIDATED PERFORMANCE OVERVIEW

Years ended March 31

	Millions of yen					Thousands of U.S. dollars (Note 1)	
	2003	2004	2005	2006	2007	2007	
Net Sales	¥ 94,600	¥ 119,254	¥ 147,158	¥ 158,413	¥ 174,711	\$ 1,479,473	
Japan	65,280	85,344	105,555	112,245	119,513	1,012,052	
The Americas	10,775	10,436	12,888	14,108	16,650	140,993	
Europe	10,780	12,739	15,340	16,199	19,345	163,814	
Asia and other	7,765	10,735	13,375	15,861	19,203	162,614	
Cost of Sales	66,647	77,932	93,551	100,491	109,569	927,842	
Gross Profit	27,953	41,322	53,607	57,922	65,142	551,631	
Selling, General and Administrative Expenses	23,060	25,090	27,633	30,842	33,326	282,213	
Operating Income	4,893	16,232	25,974	27,080	31,816	269,418	
Income before Income Taxes and Minority Interest	3,597	15,521	26,845	30,566	34,524	292,355	
Income Taxes	1,773	6,926	9,442	11,636	13,317	112,772	
Net Income	1,892	8,584	17,348	18,584	21,038	178,155	

Per Share Data:	Yen					U.S. dollars (Note 1)	
	2003	2004	2005	2006	2007	2007	
Net Income — basic	¥ 15.65	¥ 72.27	¥ 145.31	¥ 148.42	¥ 158.36	\$ 1.341	
Net Income — diluted	15.12	63.69	130.05	137.97	157.22	1.331	
Net Assets (Note 3)	860.80	923.35	1,067.42	1,266.39	1,407.84	11.922	

	Millions of yen					Thousands of U.S. dollars (Note 1)	
	2003	2004	2005	2006	2007	2007	
Total Assets	¥ 193,197	¥ 191,105	¥ 220,008	¥ 244,385	¥ 263,281	\$ 2,229,492	
Net Assets (Note 3)	102,478	109,182	127,650	169,792	189,040	1,600,807	
Capital Expenditures	4,611	6,307	12,425	9,719	16,428	139,117	
Depreciation	5,529	5,005	5,343	5,856	6,743	57,106	
R&D Expenses	2,104	2,520	2,686	2,684	2,616	22,149	

	2003	2004	2005	2006	2007
Operating Margin (%)	5.2	13.6	17.7	17.1	18.2
Net Margin (%)	2.0	7.2	11.8	11.7	12.0
Return on Equity (%)	1.8	8.1	14.7	12.6	11.8
Return on Assets (%) (Note 2)	2.7	8.5	12.8	11.8	12.8
Equity Ratio (%)	53.0	57.1	58.0	68.9	71.1
Asset Turnover Ratio (times)	0.51	0.62	0.72	0.68	0.69

Note 1: Throughout this report, U.S. dollar amounts represent translation of Japanese yen, for convenience only, at the rate of ¥118.09 = U.S.\$1, the approximate rate of exchange prevailing in Tokyo on March 30, 2007.

Note 2: Return on assets is calculated by dividing the sum of operating income plus interest and dividend income by the average value of total assets over the fiscal year.

Note 3: With respect to the calculation of net assets, effective from the year ended March 31, 2007, THK began applying "ASBJ No. 5 - Accounting Standard for Presentation of Net Assets in the Balance Sheet", and "ASBJ Guidance No. 8 - Guidance on Accounting Standard for Presentation of Net Assets in the Balance Sheet". As a result, minority interest account was reclassified to the net asset section of the Consolidated Balance Sheets.

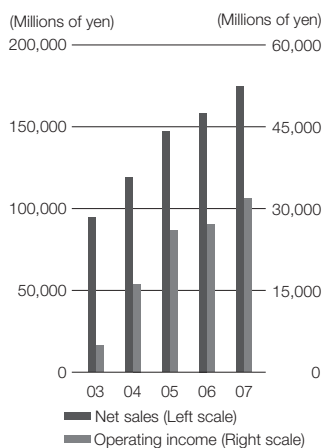
Financial highlights

- THK achieved record-high consolidated sales and profits for the third year running in fiscal 2006, the year ended March 31, 2007. Net sales amounted to ¥174.7 billion, generating operating income of ¥31.8 billion and net income of ¥21.0 billion.
- The operating margin was 18.2%, increasing by 1.1 percentage points compared with the previous year. Higher sales, which helped to boost capacity utilization and manufacturing productivity, effectively absorbed an increase in operating costs arising from front-loaded investments aimed at reinforcing sales and production capabilities.

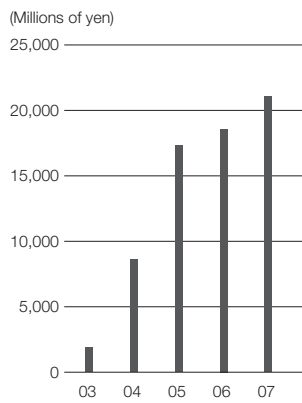
Business highlights

- In Japan, operations began at a third production facility at the Yamagata Plant as well as a third production site at THK NIIGATA CO., LTD. Moves to rationalize domestic market distribution made further progress with the opening of the Chubu Distribution Center.
- In the Americas, sales activities focused on expanding business with existing customers while also seeking to gain new customers. Business expanded in the machine tool, general machinery and electronics sectors.
- In Europe, business grew across a broad range of sectors. Besides general machinery, these included the machine tool, electronics and transport equipment sectors.
- In Asia, operations commenced at a second production facility at THK MANUFACTURING OF CHINA (WUXI) CO., LTD. and at THK MANUFACTURING OF CHINA (LIAONING) CO., LTD. The supply infrastructure for the Asian market was strengthened, especially in China. Moreover, THK (CHINA) CO., LTD. initiated direct sales to local customers in August 2006. As part of building a sales structure to serve markets in ASEAN countries and other nations within the region, THK established THK LM SYSTEM Pte. Ltd. as a local sales subsidiary in Singapore.

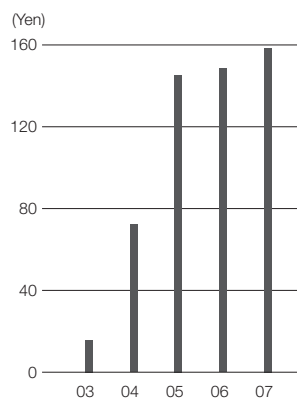
Net Sales/Operating Income



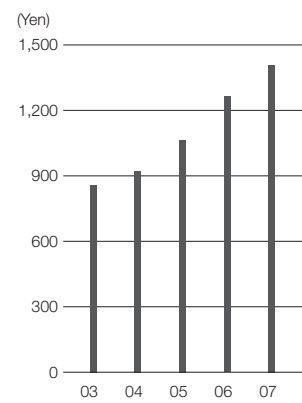
Net Income



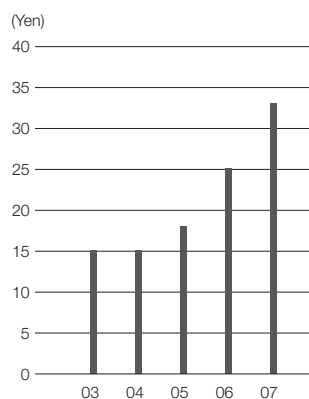
Net Income per Share



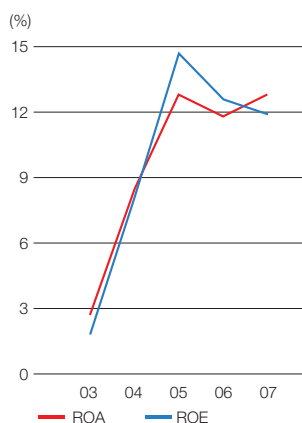
Total Assets per Share



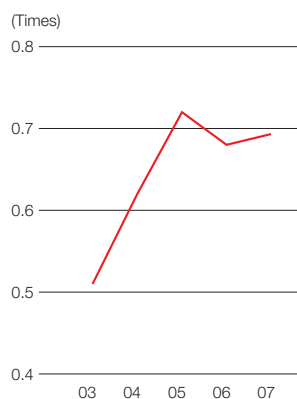
Cash Dividends per Share



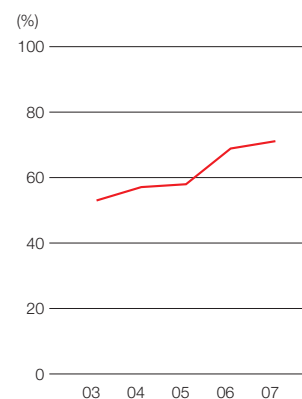
ROA/ROE



Asset Turnover Ratio



Equity Ratio



Years ended March 31